



**Notice of Annual Meeting of Shareholders
to be held on June 4, 2018
and Management Proxy Circular**

Dated April 27, 2018

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April 27, 2018

Dear Shareholder:

You are invited to attend the Annual Shareholders' Meeting of the Company which will be held at:

TMX Broadcast Centre
The Gallery
130 King Street West
Toronto, Ontario M5X 1J2

on Monday, June 4, 2018 at 4:00 p.m. (Toronto time).

The items of business to be acted upon are included in the notice of the 2018 Annual Meeting of Shareholders and accompanying Management Proxy Circular. Following the custom of past meetings, we will also review our business operations and will be answering your questions following the formal part of the meeting.

Your participation in Dundee Corporation's business is important. We have made it easy for you to vote by telephone, internet, mail, facsimile or by coming to the meeting in person.

Please consult the attached Management Proxy Circular which contains all of the information you need about the meeting and how to exercise your right to vote.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'Jonathan Goodman', written in a cursive style.

Jonathan Goodman
Executive Chairman

The accompanying Management Proxy Circular as well as our 2017 financial statements, annual information form, quarterly financial information and other information regarding Dundee Corporation is posted on our website at www.dundee corp.com and can be accessed through the System for Electronic Document Analysis and Retrieval at www.sedar.com.



20th FLOOR
1 ADELAIDE STREET EAST
TORONTO, ONTARIO
M5C 2V9

NOTICE OF 2018 ANNUAL MEETING OF SHAREHOLDERS

NOTICE is hereby given that the annual meeting (the "Meeting") of the shareholders of Dundee Corporation (the "Company") will be held on Monday, June 4, 2018 at 4:00 p.m. (Toronto time) at the TMX Broadcast Centre, The Gallery, 130 King Street West, Toronto, Ontario, M5X 1J2 for the following purposes:

1. to receive the audited consolidated financial statements of the Company for the financial year ended December 31, 2017, together with the auditor's report thereon;
2. to appoint PricewaterhouseCoopers LLP as auditor of the Company for the ensuing year and to authorize the directors of the Company to fix the remuneration of the auditor;
3. to elect the directors of the Company for the ensuing year; and
4. to transact such other business as may properly come before the Meeting or any adjournment or postponement thereof.

The Company has opted to use the Notice and Access rules adopted by Canadian securities regulators to reduce the volume of paper in the Meeting materials distributed for the Meeting. Instead of receiving the enclosed Management Proxy Circular with the form of proxy or voting instruction form, shareholders received a Notice of Meeting with instructions for accessing the remaining Meeting materials online (the "Notice"). This Management Proxy Circular and other relevant materials are available via the internet at www.dundee corp.com or on the Canadian Securities Administrators' site at www.sedar.com.

DATED at Toronto, Ontario as of April 27, 2018.

By Order of the Board

A handwritten signature in black ink, appearing to read "Sivan", is written over a light blue horizontal line.

Sivan Fox, Vice President, Legal and
Corporate Secretary

All instruments appointing proxies to be used at the Meeting, or at any adjournment or postponement thereof, must be deposited with Computershare Investor Services Inc. at 100 University Avenue, 8th Floor, Toronto, Ontario, M5J 2Y1, by mail or via facsimile at (416) 263-9524 or 1-866-249-7775 or by telephone or internet at www.investorvote.com as provided in the Circular prior to 4:00 p.m. (Toronto time) on May 31, 2018 or, in the case of any adjournment or postponement thereof, not less than 48 hours (excluding Saturdays, Sundays and holidays) prior to the time of such adjournment or postponed meeting. Instruments appointing proxies not so deposited may not be voted at the Meeting or any adjournment or postponement thereof. See "Appointment and Revocation of Proxies" on page 1, "Voting by Registered Shareholders" on Page 2 and "Voting by Non-Registered Shareholders" on page 3 for voting instructions.

**MANAGEMENT PROXY CIRCULAR
GENERAL PROXY MATTERS**

NOTICE AND ACCESS

The Company has opted to use the Notice and Access rules adopted by Canadian Securities regulators to reduce the volume of paper in the Meeting materials distributed for the Annual General Meeting of Shareholders. Instead of receiving this Circular with the form of proxy or voting instruction form, shareholders received a Notice of Meeting with instructions for accessing the remaining Meeting materials online. The Company sent the Notice of Meeting and proxy form directly to registered shareholders. The Company intends to pay for intermediaries to deliver the Notice of Meeting request with voting instructions and other meeting materials to non-registered shareholders.

This Management Proxy Circular and other relevant materials are available via the internet at www.dundee corp.com or on the Canadian Securities Administrators' site at www.sedar.com.

If you would like to receive a paper copy of the current Meeting materials by mail, you must request one. There is no charge to you for requesting a copy.

Shareholders who wish to obtain paper copies of the materials prior to the Meeting date, please refer to the section of your Notice of Meeting entitled "How to Obtain Paper Copies of the Proxy Materials".

To obtain paper copies of the materials after the Meeting date, please contact the Company as follows: by mail, Legal Department, Dundee Corporation, 1 Adelaide Street East, Suite 2000, Toronto, Ontario, M5C 2V9, Canada, or Toll Free: 1-888-332-2661.

SOLICITATION OF PROXIES

This management proxy circular (the "Circular") is furnished in connection with the solicitation of proxies by the management and directors of Dundee Corporation (the "Company") to be used at the Annual Meeting of Shareholders of the Company (the "Meeting") to be held on Monday, June 4, 2018 at 4:00 p.m. (Toronto time) at the TMX Broadcast Centre, The Gallery, 130 King Street West, Toronto, Ontario, M5X 1J2 and at any adjournment or postponement thereof.

The Company will bear the cost of soliciting proxies. Proxies may be solicited by mail and the directors, officers or employees of the Company may solicit proxies personally, by telephone or by facsimile. None of these individuals will receive extra compensation for such efforts.

Appointment and Revocation of Proxies

THE PERSONS NAMED IN THE FORMS OF PROXY ACCOMPANYING THIS MANAGEMENT PROXY CIRCULAR ARE DIRECTORS AND/OR EXECUTIVE OFFICERS OF THE COMPANY. A SHAREHOLDER HAS THE RIGHT TO APPOINT A PERSON OR COMPANY (WHO NEED NOT BE A SHAREHOLDER), OTHER THAN THE PERSONS NAMED IN SUCH FORMS OF PROXY, TO ATTEND AND ACT FOR AND ON BEHALF OF SUCH SHAREHOLDER AT THE MEETING AND AT ANY ADJOURNMENT OR POSTPONEMENT THEREOF. SUCH RIGHT MAY BE EXERCISED BY EITHER INSERTING THE NAME OF THE PERSON TO BE APPOINTED IN THE BLANK SPACE PROVIDED IN THE FORM(S) OF PROXY, OR BY COMPLETING ANOTHER PROPER FORM OF PROXY AND, IN EITHER CASE, DELIVERING THE COMPLETED AND EXECUTED PROXY OR PROXIES TO COMPUTERSHARE PRIOR TO 4:00 P.M. (TORONTO TIME) ON MAY 31, 2018 OR, IN THE CASE OF ANY ADJOURNMENT OR POSTPONEMENT THEREOF, NOT LESS THAN 48 HOURS (EXCLUDING SATURDAYS, SUNDAYS AND HOLIDAYS) PRIOR TO THE TIME OF SUCH ADJOURNED OR POSTPONED MEETING.

A holder of shares of the Company (“Shareholder”) cannot appoint a person to vote his or her Class A Subordinate Voting Shares (“Subordinate Voting Shares”) or Class B Common Shares (“Common Shares”) (collectively, “Shares”) other than the persons whose names are printed on the forms of proxy if the Shareholder decides to vote by telephone.

It is important to ensure that any other person that is appointed by a Shareholder as his, her or its proxyholder attends the Meeting and is aware of such appointment as such Shareholder’s proxyholder. Proxyholders should present themselves to a representative of Computershare at the Meeting. Any Shareholder who executes and delivers a proxy in the manner specified herein may revoke it at any time prior to use by: (i) depositing an instrument in writing that is signed by the Shareholder or by an attorney who is authorized by a document that is signed in writing or by electronic signature by such Shareholder or by transmitting an instrument by telephonic or electronic means that is signed by electronic signature of such Shareholder, either at the registered office of the Company or with Computershare, at any time up to and including the last business day preceding the Meeting or any adjournment or postponement thereof; (ii) depositing such instrument in writing with the Chairman of the Meeting on the day of the Meeting or any adjournment or postponement thereof; or (iii) in any other manner permitted by law. See also “*Voting by Non-Registered Shareholders*” below with respect to the revocation of a proxy by a Non-Registered Shareholder.

VOTING BY REGISTERED SHAREHOLDERS

Voting by Proxy

Depending on whether you hold Subordinate Voting Shares or Common Shares, you will receive a separate form of proxy in respect of your holding in each class of such Shares. Registered Shareholders can vote their Shares by proxy in the following four ways:

- by telephone, by calling the separate telephone number set out in the form(s) of proxy from a touch-tone phone and following the instructions set out on such form(s) of proxy (the required access code being the control number on such form(s) of proxy);
- on the internet, at www.investorvote.com by following the instructions set out in the form(s) of proxy (the required access code being the control number on such form(s) of proxy);
- by mail, by completing, dating and signing the applicable form(s) of proxy and returning such form(s) of proxy to Computershare (at 100 University Avenue, 8th Floor, Toronto, Ontario, M5J 2Y1) in the envelope enclosed with this Circular; or
- by facsimile, by completing, dating and signing the applicable form(s) of proxy and forwarding such form(s) of proxy by facsimile to Computershare in accordance with their instructions.

Proxies must be received by Computershare no later than 4:00 p.m. (Toronto time) on May 31, 2018 or, in the case of any adjournment or postponement of the Meeting, not less than 48 hours (excluding Saturdays, Sundays and holidays) prior to the time of such adjourned or postponed meeting.

Voting by Attendance at the Meeting

Registered Shareholders who intend to vote their Shares in person at the Meeting should not complete or return their form(s) of proxy, but rather should present themselves to a representative of Computershare at the Meeting.

VOTING BY NON-REGISTERED SHAREHOLDERS

Non-registered Shareholders are Shareholders who do not hold Shares in their own name, but whose Shares are registered in the name of an intermediary (such as a bank, trust company, securities dealer or broker or other financial institution) (each, a “Non-Registered Shareholder”).

Voting by Providing Instructions to Intermediaries

Non-Registered Shareholders will receive separate voting instruction forms in respect of their holding of each of the Subordinate Voting Shares or Common Shares. Non-Registered Shareholders should follow the directions of their intermediaries or relevant service provider with respect to the procedures for voting their Shares. These procedures generally allow voting in the following four ways:

- by telephone at 1-800-474-7493 (or 1-800-454-8683 for U.S. Non-Registered Shareholders) by following the instructions set out in the voting instruction form(s) (the required access code being the control number in the voting instruction form(s));
- on the internet at www.proxyvote.com by following the instructions set out in the voting instruction form(s) (the required access code being the control number in the voting instruction form(s));
- by mail, by following the instructions found in the voting instruction form(s); or
- by facsimile, by following the instructions found on the voting instruction form(s).

Non-Registered Shareholders must not use the facsimile number or send the form(s) of proxy to the mailing address of Computershare provided in this Circular under Voting by Registered Shareholders above, as these are reserved for Registered Shareholders and should instead use the information provided by the intermediary. If a Non-Registered Shareholder of the Company who has voted his, her or its Shares by following the directions of the intermediary wishes to revoke his, her or its vote, such Shareholder must contact his, her or its intermediary to determine the procedure to be followed and timing for receipt of voting instructions. Proxies must be received from your broker by Computershare prior to 4:00 p.m. (Toronto time) on May 31, 2018 or, in the case of any adjournment or postponement of the Meeting, not less than 48 hours (excluding Saturdays, Sundays and holidays) prior to the time of such adjourned or postponed meeting.

Voting by Attendance at the Meeting

The Company does not have access to the names and shareholdings of its Non-Registered Shareholders. Therefore, if a Non-Registered Shareholder wishes to attend the Meeting and vote in person at the Meeting, he or she should insert his or her own name in the space provided on the voting instruction form or request for voting instructions sent to the Non-Registered Shareholder by or on behalf of the intermediary and then follow the instructions provided by the intermediary to appoint such Shareholder as a proxyholder. As the Non-Registered Shareholder will be attending the Meeting in person, he or she should not otherwise complete the voting instruction form(s) or request for voting instructions sent by the intermediary. Any Non-Registered Shareholder who instructs the intermediary to appoint such Shareholder as proxyholder should present themselves to a representative of Computershare at the Meeting.

EXERCISE OF DISCRETION BY PROXYHOLDERS

All properly executed proxies, not previously revoked, will be voted on any ballot taken at the Meeting in accordance with the instructions of the Shareholders contained therein.

MANAGEMENT PROXIES CONTAINING NO INSTRUCTIONS REGARDING VOTING IN RESPECT OF THE MATTERS SPECIFIED THEREIN WILL BE VOTED IN FAVOUR OF SUCH MATTERS. IN THE EVENT, NOT CURRENTLY ANTICIPATED, THAT ANY OTHER MATTER IS PROPERLY BROUGHT BEFORE THE MEETING, OR ANY ADJOURNMENT OR POSTPONEMENT THEREOF, AND IS SUBMITTED TO A VOTE, THE PROXY MAY BE VOTED IN ACCORDANCE WITH THE JUDGMENT OF THE PERSONS NAMED THEREIN. THE PROXY ALSO CONFERS DISCRETIONARY AUTHORITY IN RESPECT OF AMENDMENTS TO, OR VARIATIONS IN, ALL MATTERS WHICH MAY PROPERLY COME BEFORE THE MEETING OR ANY ADJOURNMENT OR POSTPONEMENT THEREOF.

INFORMATION FOR ALL SHAREHOLDERS

This Circular does not constitute an offer to sell, or a solicitation of an offer to purchase, any securities, or the solicitation of a proxy, by any person in any jurisdiction in which such an offer or solicitation is not authorized or in which the person making such offer or solicitation is not qualified to do so or to any person to whom it is unlawful to make such an offer or solicitation of an offer or proxy solicitation. Neither the delivery of this Circular nor any distribution of the securities referred to in this Circular will, under any circumstances, create an implication that there has been no change in the information set forth herein since the date as of which such information is given in this Circular.

This Circular is delivered in connection with the solicitation of proxies by and on behalf of the management of the Company for use at the Meeting and any adjournment or postponement thereof for the purposes set forth in the accompanying Notice of Meeting. See “*General Proxy Matters*” on page 1 of this Management Proxy Circular.

No person has been authorized to give any information or make any representation in connection with the matters to be considered at the Meeting other than those contained, or incorporated by reference, in this Circular and, if given or made, any such information or representation must not be relied upon as having been authorized.

Unless otherwise noted, the information provided in this Circular is given as of April 10, 2018. All dollar references in this Circular are in Canadian dollars, unless otherwise noted.

Shareholders should not construe the contents of this Circular as legal, tax or financial advice and should consult with their own legal, tax, financial or other professional advisors in considering the matters contained in this Circular.

This Circular includes market and industry data and other information that has been obtained from third party sources, including industry publications and other publicly available sources. Although the Company believes such information to be reliable, the Company has not independently verified any of the data or information included in this Circular that was obtained from third party or publicly available sources, nor has the Company evaluated the underlying data or assumptions relied upon by such sources. References in this Circular to any publications, reports, surveys or articles prepared by third parties should not be construed as depicting the complete findings of the entire publication, report, survey or article. The information in any such publication, report, survey or article is not incorporated by reference in this Circular.

INFORMATION FOR UNITED STATES SHAREHOLDERS

Dundee Corporation is a corporation existing under the laws of the Province of Ontario, Canada. The solicitation of proxies is not subject to the requirements of Section 14(a) of the U.S. Exchange Act. The solicitation of proxies and transactions contemplated herein are being made by or on behalf of a Canadian issuer in accordance with Canadian corporate and securities laws, and this Management Proxy Circular has been prepared in accordance with disclosure requirements applicable in Canada. Shareholders should be aware that requirements under such Canadian laws and such disclosure requirements may differ from requirements under United States corporate and securities laws relating to United States corporations. The audited annual financial statements of the Company have been prepared in accordance with IFRS, and are subject to Canadian auditing and auditor independence standards, and thus may not be comparable to financial statements of United States corporations. Likewise, unless expressly noted, information concerning the Company, its current or expected businesses, properties and operations, contained or incorporated herein by reference has been prepared in accordance with disclosure requirements applicable in Canada and such disclosure requirements may be materially different from those applicable in the United States.

The enforcement by Shareholders of civil liabilities under the securities laws of the United States may be affected adversely by the fact that the Company is organized under the laws of a jurisdiction other than the United States, and that its officers and directors are residents of countries other than the United States. As a result, it may be difficult or impossible for Shareholders to effect service of process within the United States upon the Company, its officers and directors or the experts named herein, or to realize against them upon judgments of courts of the United States predicated upon civil liabilities under the securities laws of the United States. In addition, Shareholders should not assume that the courts of Canada: (a) would enforce judgments of United States courts obtained in actions against such persons predicated upon civil liabilities under the securities laws of the United States; or (b) would enforce, in original actions, liabilities against such persons predicated upon civil liabilities under the securities laws of the United States.

FORWARD-LOOKING INFORMATION

This Management Proxy Circular contains, and incorporates by reference, information that constitutes “forward-looking information” within the meaning of applicable securities laws. The forward-looking information in this Management Proxy Circular is presented for the purpose of providing disclosure of the current expectations of the Company for future events or results, having regard to current plans, objectives and proposals, and such information may not be appropriate for other purposes. Forward-looking information may also include information regarding the Company’s future plans or objectives and other information that is not comprised of historical fact. Forward-looking information is predictive in nature, depends upon or refers to future events or conditions and, as such, this Management Proxy Circular uses words such as “may”, “would”, “could”, “should”, “will” “likely”, “expect”, “anticipate”, “believe”, “intend”, “plan”, “forecast”, “project”, “estimate” and similar expressions suggesting future outcomes or events to identify forward-looking information. The forward-looking information contained, or incorporated by reference, in this Management Proxy Circular relates, but may not be limited to: the anticipated business strategies of the Company and its ability to accomplish same; the Company’s objectives and priorities for 2018 and beyond; and expectations with respect to future general economic and market conditions.

Any such forward-looking information is based on information currently available to the Company and is based on assumptions and analyses made by the Company in light of its experiences and perception of historical trends, current conditions and expected future developments, as well as other factors the Company believes are appropriate in the circumstances, including but not limited to the assumption that: no unforeseen changes in the legislative and operating framework for the businesses of the Company will occur; that the Company will meet its future objectives and priorities; that the Company will have access to adequate capital to fund its future projects and plans; that the Company’s future projects and plans will proceed as anticipated; and that future market and economic conditions will occur as expected.

However, whether actual results and developments will conform with the expectations and predictions contained in the forward-looking information is subject to a number of risks and uncertainties, many of which are beyond the Company’s control, and the effects of which can be difficult to predict. Factors that could cause actual results or events to differ materially from those described in the forward-looking information include, but are limited to: adverse changes in general economic and market conditions; the Company’s ability to raise additional capital; the ability of the Company to execute strategic plans and meet financial obligations; the performance of the Company’s principal subsidiaries; the Company’s ability and the ability of its investee companies to raise additional capital; the availability of equity and debt financing and/or refinancing on acceptable terms; risks relating to trading activities and investments; competition faced by the Company; regulation of the Company’s businesses; risks associated with the Company’s operating businesses and the Company’s investment holdings in general, including risks associated with oil and gas and mining exploration, risks of operating in foreign jurisdictions; development and production activities, environmental risks, inflation, changes in interest rates, commodity prices and other financial exposures; the availability and adequacy of insurance coverage for the Company and its subsidiaries; maintenance of minimum regulatory capital requirements for certain of the Company’s subsidiaries; potential liability of the Company and its subsidiaries under securities laws and the ability of the Company and its subsidiaries to attract and retain key personnel. For a further description of these and other factors that could cause actual results to differ materially from the forward-looking information contained, or incorporated by reference, in this Management Proxy Circular, see the risks and uncertainties discussed under the heading “*Risk Factors*” in the Company’s annual information form dated March 28, 2018 and subsequent filings made with securities commissions in Canada.

In evaluating any forward-looking information contained, or incorporated by reference, in this Management Proxy Circular, the Company cautions readers not to place undue reliance on any such forward-looking information. Any forward-looking information speaks only as of the date on which it was made. Unless otherwise required by applicable securities laws, the Company does not intend, nor does it undertake any obligation, to update or revise any forward-looking information contained, or incorporated by reference, in this Management Proxy Circular to reflect subsequent information, events, results, circumstances or otherwise.

THE MEETING

Time, Date and Place

The Meeting will be held on Monday, June 4, 2018 at 4:00 p.m. (Toronto time) at the TMX Broadcast Centre, The Gallery, 130 King Street West, Toronto, Ontario, M5X 1J2.

Record Date for Notice and Shareholders Entitled to Vote

The Company has fixed the close of business on April 10, 2018 for the determination of Shareholders entitled to receive notice of, to attend and to vote at the Meeting, or any adjournment(s) or postponement(s) thereof, as described in this Circular. At the Meeting, each Subordinate Voting Share entitles the holder of record thereof to one vote per Subordinate Voting Share and each Common Share entitles the holder of record thereof to 100 votes per Common Share.

Business of the Meeting

At the Meeting, Subordinate Voting Shareholders and Common Shareholders will be asked to consider and, if applicable, vote upon the Annual Meeting Matters described below.

ANNUAL MEETING MATTERS

Presentation of Financial Statements

The audited consolidated financial statements of the Company for the financial year ended December 31, 2017 and the auditor's report thereon will be placed before the Meeting.

Appointment of Auditor

The board of directors of the Company (the "Board") recommends, on the advice of the Audit Committee, that PricewaterhouseCoopers LLP ("PWC") be appointed as auditor of the Company for the ensuing year at a remuneration to be fixed by the Board. Information with respect to audit and non-audit fees paid to the Company's auditor is contained under the heading "*External Auditor Service Fees*" in the 2017 Annual Information Form.

The appointment of PWC as auditor of the Company for the ensuing year at a remuneration to be fixed by the Board must be approved by a majority of the votes cast by Shareholders at the Meeting.

The persons named in the form of proxy which accompanies this Circular intend to vote FOR the appointment of PWC as the auditor of the Company to hold office until its successor is appointed and to authorize the Board to fix the remuneration of the auditor, unless it has been specified in the form of proxy that the Shares represented by such form of proxy are to be withheld from voting in respect thereof.

Election of Directors

The Company's restated articles of incorporation provide for the Board to consist of a minimum of one and a maximum of twenty directors.

At the Meeting, voting by Shareholders for the election of the directors named below will be conducted on an individual, and not slate, basis. See also "Majority Voting Policy" below. The persons named in the form of proxy which accompanies this Circular intend to vote FOR the

election of the six nominees listed below as directors of the Company, unless it has been specified in the form of proxy that the Shares represented by such form of proxy are to be withheld from voting in respect of such nominees or certain nominees, as the case may be.

Management of the Company does not contemplate that any of the nominees will be unable to serve as a director of the Company, but if that should occur for any reason prior to the Meeting or any adjournment or postponement thereof, the persons named in the enclosed form of proxy have the right to vote for another nominee in their discretion. Each director elected will hold office until the next annual meeting of shareholders unless his or her office is earlier vacated or until his or her successor is elected or appointed in accordance with the by-laws of the Company.

Majority Voting Policy

The Company has adopted a majority voting policy for the election of directors. Accordingly, if a director standing for election or re-election in an uncontested election does not receive the vote of at least a majority of the votes cast at any meeting for the election of directors at which a quorum is present, the director will promptly tender his or her resignation to the Board. Within 90 days after the certification of the election results, the Board will decide, through a process managed by the Corporate Governance and Nominating Committee, whether to accept or reject the resignation and the Board's decision will be publicly disclosed.

THE NOMINATED DIRECTORS

The following table provides the name of each person nominated by management of the Company for election as a director of the Company, each such person's place of residence, the number of Board and committee meetings attended by such person during 2017 (and while a member of the relevant committee), all positions and offices with the Company now held by such person (including the committees of the Board of which such person was a member at the end of 2017), each such person's principal occupation, the year in which the person first became a director of the Company and the number of voting or other securities of the Company which are beneficially owned by each such person, directly or indirectly, or over which each such person exercises control or direction as of April 10, 2018:

| Name / 2017 Meeting Participation | Director Since | Committees at End of 2017 ⁽⁴⁾ | Holdings ⁽²⁾ | |
|---|----------------|--|--|---------|
| <u>Jonathan Goodman</u> ⁽¹⁾ | | | | |
| Ontario, Canada | 2018 | | <u>Subordinate Voting Shares:</u> ⁽³⁾ | |
| Executive Chairman of the Corporation | | | Subordinate Voting Shares | 592,215 |

| Name / 2017 Meeting Participation | Director Since | Committees at End of 2017 ⁽⁴⁾ | Holdings ⁽²⁾ | |
|---|----------------|--|---|---|
| <u>Garth A. C. MacRae</u> | | | | |
| <p>Ontario, Canada</p> <p>Director of the Company</p> <p>Mr. MacRae participated in 5 of the 5 Board meetings held and 5 of the 5 Audit Committee meetings held.</p> | 1991 | Audit | <p><u>Subordinate Voting Shares:</u></p> <p>Subordinate Voting Shares</p> <p>DSUs</p> <p>Arrangement DSUs</p> <p><u>Common Shares:</u></p> <p>Common Shares</p> | <p>406,800</p> <p>63,700</p> <p>51,623</p> <p>873</p> |
| <u>Robert McLeish</u> | | | | |
| <p>Ontario, Canada</p> <p>Lead Director of the Company and Consultant</p> <p>Mr. McLeish participated in 5 of the 5 Board meetings held, 4 of the 4 Compensation Committee meetings held.</p> | 2002 | <p>Audit</p> <p>Compensation, Chairman</p> | <p><u>Subordinate Voting Shares:</u></p> <p>Subordinate Voting Shares</p> <p>DSUs</p> <p>Arrangement DSUs</p> | <p>32,200</p> <p>86,771</p> <p>39,750</p> |
| <u>Andrew Molson</u> | | | | |
| <p>Montreal, Quebec</p> <p>Director of the Company and Chairman of RES PUBLICA Consulting Group</p> <p>Mr. Molson participated in 5 of the 5 Board meetings held, 4 of the 4 Compensation Committee meetings held, and 2 of the 2 Corporate Governance and Nominating Committee meetings held.</p> | 2015 | <p>Compensation</p> <p>Corporate Governance and Nominating (Chair)</p> | <p><u>Subordinate Voting Shares:</u></p> <p>Subordinate Voting Shares</p> <p>DSUs</p> | <p>0</p> <p>40,531</p> |
| <u>A. Murray Sinclair</u> | | | | |
| <p>Vancouver, British Columbia</p> <p>Director of the Company and Chief Investment Officer, Earlston Investments Corp.</p> <p>Mr. Sinclair participated in 4 of the 5 Board meetings held and 4 of the 4 Compensation Committee meetings held and 2 of the 2 Corporate Governance and Nominating Committee meetings held.</p> | 2012 | <p>Compensation</p> <p>Corporate Governance and Nominating</p> | <p><u>Subordinate Voting Shares:</u></p> <p>Subordinate Voting Shares</p> <p>DSUs</p> <p>Arrangement DSUs</p> | <p>0</p> <p>76,136</p> <p>3,273</p> |
| <u>K. Barry Sparks</u> | | | | |
| <p>Ontario, Canada</p> <p>Director of the Company and President of Torvan Capital Group</p> <p>Mr. Sparks participated in 4 of the 5 Board meetings held and 5 of the 5 Audit Committee meetings held.</p> | 1993 | Audit, Chairman | <p><u>Subordinate Voting Shares:</u></p> <p>Subordinate Voting Shares</p> <p>DSUs</p> <p>Arrangement DSUs</p> | <p>46,000</p> <p>38,593</p> <p>23,611</p> |

Notes:

- (1) Jonathan Goodman was appointed Executive Chairman of the Company on January 10, 2018. David Goodman commenced a medical leave of absence from his role as CEO of the Company on January 10, 2018. He continued to serve as a director of the Company during the medical leave period.
- (2) Information with respect to the class and number of securities beneficially owned, directly or indirectly, or over which control or direction is exercised, not being within the knowledge of the Company, has been provided to the Company by the respective director nominees. On May 30, 2013, the Company completed a corporate restructuring through a plan of arrangement (the "Arrangement") that resulted in the Company exchanging its 70% interest in Dundee Realty Corporation ("Dundee Realty") for shares of DREAM Unlimited Corp. ("DREAM"). Holders of the Company's DSUs immediately prior to the Arrangement received additional DSUs representing the fair value equivalent of the amounts distributed to holders of the Company's Subordinate Voting Shares pursuant to the Arrangement ("Arrangement DSUs"). Each such Arrangement DSU entitles the holder thereof to the market price of one DREAM Class A subordinate voting share.
- (3) Excludes Shares owned by Jodamada Corporation. See "*Principal Holders of Shares*" on page 32.
- (4) Mr. Robert MacLeish and Mr. Murray Sinclair were appointed to the Corporate Governance and Nominating Committee and the Audit Committee of the Board, respectively, effective January 30, 2018 following the resignation of Virginia Gambale from the Board.

Corporate Cease Trade Orders

None of the directors of the Company are, or have been within the last ten (10) years prior to the date hereof, a director, Chief Executive Officer or Chief Financial Officer of any company that was the subject of a cease trade order or similar order or an order that denied the relevant company access to any exemptions under securities legislation for a period of more than thirty (30) consecutive days: (a) that was issued while such director was acting as director, Chief Executive Officer or Chief Financial Officer; or (b) that was issued after that person ceased to be a director, Chief Executive Officer or Chief Financial Officer of the company being the subject of such order and which resulted from an event that occurred while that person was acting in their capacity as director, Chief Executive Officer or Chief Financial Officer of the subject company; except as follows:

Garth A.C. MacRae is the Chairman of the board of directors of Dundee Energy Limited ("Dundee Energy") and Lucie Presot is the Vice President and Chief Financial Officer of Dundee Energy and a director, Chief Financial Officer and Corporate Secretary of Dundee Oil and Gas Limited ("Dundee Oil and Gas"), the general partner of Dundee Energy Limited Partnership ("DELP"), a wholly owned subsidiary entity of Dundee Energy. On July 21, 2017, DELP and Dundee Energy received notice from DELP's lender, demanding repayment of amounts borrowed pursuant to DELP's credit facility. DELP was not able to comply with the demand request. Accordingly, on August 16, 2017, DELP commenced insolvency proceedings by filing a Notice of Intent to Make a Proposal pursuant to the provisions of the *Bankruptcy and Insolvency Act* (Canada) in order for it to run a court-supervised sale process ("SSP"). Pursuant to the recommendation of the proposal trustee, the SSP was continued under the terms of the *Companies' Creditors Arrangement Act* (Canada) in order to extend the timeline within which the SSP is to be completed. Dundee Energy has publicly disclosed in its continuous disclosure documents that completion of the SSP and the sale of the assets and liabilities of DELP is highly probable and is expected to be completed within one year.

Jonathan Goodman, who was a director of Tahera Diamond Corporation ("Tahera") from August 2003 to September 29, 2008, who was also director, Chairman and CEO of Tahera, from October 2003 to December 2008, a company that filed for protection under the *Companies' Creditors Arrangement Act* (Canada) ("CCAA") with the Ontario Superior Court of Justice on January 16, 2008. As a consequence of its financial difficulties, Tahera failed to file financial statements for the year ended December 31, 2007 and subsequent financial periods. As a result, Tahera was delisted from the TSX in November 2009 and Orders were issued in 2010 by the securities regulatory authorities of Ontario, Quebec, Alberta and British Columbia, which orders have not been revoked. Tahera subsequently sold its tax assets to Ag Growth International and certain properties, including the Jericho diamond mine, to Shear Minerals Ltd., and the monitoring process under CCAA concluded by order of the Supreme Court of Justice in September 2010.

Penalties or Sanctions

No director of the Company has: (i) been subject to any penalties or sanctions imposed by a court relating to Canadian securities legislation or by a Canadian securities regulatory authority or has entered into a settlement agreement with a Canadian securities regulatory authority; or (ii) been subject to any other penalties or sanctions imposed by a court or regulatory body that would be likely to be considered important to a reasonable investor making an investment decision.

Bankruptcies

Except as described below, no director of the Company: (a) is, as at the date hereof, or has been within the ten years before the date hereof, a director or executive officer of any company (including the Company) that, while acting in that capacity, or within a year of ceasing to act in that capacity, became bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or was subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold its assets; or (b) has, within the ten (10) years before the date hereof, become bankrupt, made a proposal under any legislation relating to bankruptcy or insolvency, or become subject to or instituted any proceedings, arrangement or compromise with creditors, or had a receiver, receiver manager or trustee appointed to hold his assets.

Mr. Murray Sinclair was a director of Allied Nevada Gold Corp. (“Allied Nevada”) which, together with certain of its domestic direct and indirect subsidiaries, filed voluntary petitions for relief under Chapter 11 of the Bankruptcy Code in the United States Bankruptcy Court for the District of Delaware on March 9, 2015. This was done to allow Allied Nevada to implement an agreement that was reached with certain holders of its 8.75% senior unsecured notes due 2019 and its secured bank lenders to effect a reduction in the company’s funded debt obligations and provide the company with additional liquidity. Allied Nevada will continue to operate its business as a “debtor-in-possession” under the jurisdiction of the Bankruptcy Court and in accordance with the applicable provisions of the Bankruptcy Code and the orders of the Bankruptcy Court.

REPORT ON CORPORATE GOVERNANCE

The Company and the Board recognize the importance of corporate governance to the effective management of the Company and to its shareholders. The Company’s approach to corporate governance is designed with a view to ensuring that the business of the Company is effectively managed and that the Board functions independently of management.

Appendix “A” is the Company’s overview of its corporate governance practices, as assessed in the context of NI 58-101. This overview has been prepared by the Corporate Governance and Nominating Committee and has been approved by the Board.

COMPENSATION OF DIRECTORS

Directors’ Fees

The Company pays directors’ fees to non-executive directors of \$65,000 per annum (other than the Chairman) plus \$1,500 per meeting of the Board or a committee thereof attended by each of its directors. The Chairman of each of the Corporate Governance and Nominating Committee and the Compensation Committee receives an additional \$15,000 per annum. The Chairman of the Board received a fee of \$200,000 per annum in 2016, which annual fee was reduced to \$100,000 per annum effective April 1, 2017. On January 10, 2018, Mr. Jonathan Goodman was appointed Executive Chairman of the Company

and Mr. Robert McLeish, the then Chairman of the Board, assumed the role of Lead Director. The Chairman of the Audit Committee receives an additional \$35,000 per annum and all Committee members receive an additional \$7,500 per annum. All directors of the Company are reimbursed for their expenses and travel incurred in connection with attending directors' meetings. A travel fee of \$12,000 per annum was paid to non-executive directors residing at least 250 km outside the city of Toronto. All directors of the Company are eligible to participate in certain components of the Share Incentive Plan and, other than \$25,000 of a directors' annual retainer and 40% of the Chairman/Lead Director's fee, which must be taken in DSUs, directors have the option of receiving their fees in DSUs under the DSU Plan, in cash, or a combination of cash and DSUs. The directors' fees are reviewed periodically and may be changed from time to time.

The directors may also be entitled to participate in special bonus or similar compensation awards from time to time, as appropriate, where a director's role in a transaction or strategic initiative may call for recognition beyond his or her regular board retainer fees. No such fees were paid in respect of 2017.

Director Compensation Table

The following table details all compensation provided to the directors of the Company in respect of the fiscal year ended December 31, 2017 other than Mr. David Goodman for whom this information is included in the Summary Compensation Table under "*Executive Compensation – Summary Compensation Table*" below:

| Name | Fees Earned ⁽¹⁾ | Share-Based Awards | Option-Based Awards | Non-Equity Incentive Plan Compensation | All Other Compensation ⁽²⁾⁽⁴⁾ | Total |
|---------------------------------|----------------------------|--------------------|---------------------|--|--|-----------|
| Virginia Gambale ⁽³⁾ | \$136,376 | - | - | 15,500 | - | \$151,876 |
| Garth A. C. MacRae | \$87,500 | - | - | - | \$44,983 | \$132,483 |
| Robert McLeish | \$161,000 | - | - | - | - | \$161,000 |
| Andrew Molson | \$111,500 | - | - | - | \$12,000 | \$123,500 |
| A. Murray Sinclair | \$95,000 | - | - | - | \$12,000 | \$107,000 |
| K. Barry Sparks | \$121,000 | - | - | - | - | \$121,000 |

Notes:

- (1) Represents fees earned as directors of the Company. Directors are paid fees in currency of residence; disclosed amounts reflect conversion to Canadian dollars.
- (2) Amounts disclosed include, as applicable, a travel allowance and/or directors' fees earned from subsidiaries of the Company in 2017. For Mr. Garth MacRae, amounts include the value of the directors' fees earned by him as a director of Dundee Energy and Eurogas International Inc. in 2017. For Ms. Virginia Gambale, Mr. Andrew Molson and Mr. A. Murray Sinclair, amounts disclosed are for travel allowances.
- (3) Virginia Gambale resigned from the Board on January 8, 2018.
- (4) Each of Andrew Molson and Murray Sinclair elected to take 50% and 100% of their director's fees in DSUs, respectively, in addition to the payment of \$25,000 of such directors fees that are required to be paid in DSUs.

Outstanding Option-Based Awards – Directors

Outstanding Option-Based Awards – Company

There were no outstanding Options to directors of the Company as at December 31, 2017.

Outstanding Option-Based Awards Table – Subsidiaries

The following table provides a summary of all unexercised outstanding options awarded to directors of the Company as at December 31, 2017 by subsidiaries of the Company other than unexercised outstanding options awarded by subsidiaries of the Company to non-executive directors of the Company.

| | Option-Based Awards | | | |
|-----------------------------|--|-----------------------|------------------------|--|
| Name / Award Date(s) | Number of Securities Underlying Unexercised Options | Exercise Price | Expiration Date | Value of Unexercised in-the-Money Options⁽¹⁾ |
| Garth A. C. MacRae | | | | |
| September 13, 2013 | 100,000 ⁽¹⁾ | \$0.50 | September 13, 2018 | \$0 |

Notes:

⁽¹⁾ Represents options awarded by Dundee Energy.

Outstanding Share Based Awards – Directors

Outstanding Share Based Awards – Company

There were no outstanding share based awards to directors of the Company as at December 31, 2017.

Outstanding Share Based Awards Table – Subsidiaries

There were no outstanding share based awards to directors of the Company as at December 31, 2017.

Incentive Plan Awards – Directors

Incentive Plan Awards – Company

No Options vested to the directors under the Share Option Plan during the financial year ended December 31, 2017. There was no non-equity incentive plan compensation paid to the directors in 2017.

Incentive Plan Awards – Subsidiaries

No incentive plan awards vested to the directors during the financial year end December 31, 2017.

Director Share Ownership Guidelines

In order to better align the interests of the directors of the Company with the long-term interests of the Company and shareholders, a share ownership policy has been adopted for directors of the Company. Directors are required to hold Subordinate Voting Shares with an aggregate acquisition cost or market value equal to at least three times the director's annual board fee. If a director has elected to receive all or part of his or her board fees in DSUs under the DSU Plan, DSUs awarded to such director shall be counted toward meeting the equity ownership requirement. New members of the Board are required to comply with the equity ownership requirement within three years of becoming a member of the Board.

EXECUTIVE COMPENSATION

Compensation Discussion and Analysis

This Compensation Discussion and Analysis describes and explains the Company's executive compensation philosophy, principles, policies and programs, including the 2017 compensation of its named executive officers, being its Chief Executive Officer ("CEO"), Mr. David Goodman, its Executive Vice President and Chief Financial Officer ("CFO"), Ms. Lucie Presot, and the three (3) most highly compensated executive officers other than the CEO and CFO (collectively, with the CEO and the CFO, the "NEOs"), being Mr. Mark Goodman, President of the Company, Mr. Eric Klein, Executive Vice President, Corporate Development of the Company until January 30, 2018 and Mr. Richard McIntyre, Executive Vice President and Chief Operating Officer of the Company.

Strategic Planning and the Company's Approach to Compensation

Dundee Corporation is a holding company that owns and manages a portfolio of publicly listed and privately held businesses. The Company's core business is focused on the active management and oversight of its portfolio of merchant capital investments. The Company has significant amounts of its own capital invested in these assets, alongside our clients and partners, helping ensure that our interests are appropriately aligned.

The Company's top strategic priority is to allocate and invest capital in a manner that consistently generates long-term value creation for our stakeholders and shareholders.

In 2017, the Company continued to be focused on the rationalization of its merchant capital portfolio. As part of this process the Company is focusing on those investments which require more management oversight but which it also considers to be core to its expertise and aligned with its ability to generate sustainable growth and value for shareholders. This involves the on-going disposition of non-core assets and the exiting of certain businesses, which has allowed for the redeployment of capital into core holdings and the re-allocation of management time.

At the corporate level, the Company continues the transition and repositioning of its cost profile. This is consistent with the broader strategic goal of shedding our operating company structure to adapt a leaner organizational framework that is more reflective of a holding company. To that end, the Company has significantly reduced its head count. This has resulted in reduced overhead expenses which will translate to lower G&A costs moving forward.

In order to successfully implement our strategic vision, there needs to be a strong alignment of interests between our shareholders, the clients we serve and our management team. The Company values entrepreneurship and is committed to rewarding performance, innovation and growth. Central to this is a willingness to provide key employees with an opportunity to share in the growth and profitability generated through their direct efforts.

Compensation Philosophy

As highlighted above, the Company's compensation program is designed to encourage, compensate and reward employees on the basis of individual and corporate performance, both in the short and long term. Compensation for the NEOs, as well as for other executives, consists of a combination of base salary, incentive compensation, benefits and perquisites. The Company takes a "total compensation" approach to compensation.

The components of the compensation program form a comprehensive strategy for achieving the following objectives with respect to the Company's executive officers, including the NEOs:

- (a) to attract highly qualified management;
- (b) to compensate executives at a level competitive with the Company's peers;
- (c) to motivate performance by linking incentive compensation to the achievement of business objectives, financial performance and individual performance;
- (d) to link the interests of the executives with those of shareholders; and
- (e) to encourage retention of key executives.

Roles in the Executive Compensation Process

Role of Management

Management is responsible for developing the Company's compensation framework and assists the Compensation Committee with its mandate by compiling information used by the Compensation Committee in its compensation determinations, reporting on historical compensation levels and reviewing and reporting on the performance of the senior officers other than the CEO.

The CEO may also provide input to the Compensation Committee in setting the compensation of the other NEOs as the CEO is best positioned to evaluate their performance and contribution to the Company. While the CEO may, at the invitation of the Compensation Committee, attend meetings of the Compensation Committee to provide advice and recommendations, he is not a member of the Compensation Committee and he is not entitled to vote on matters before the Compensation Committee. The CEO is excluded from *in camera* sessions of the Compensation Committee and from discussion of his own compensation, whether at the Compensation Committee or Board level.

Role of the Compensation Committee and Compensation Governance

The Compensation Committee assists the Board in its oversight of the Company's compensation policies and programs. A description of the Compensation Committee's mandate, and activities during 2017 are described under "*Compensation Committee*" in Appendix "A".

The Compensation Committee is responsible for, among other things, reviewing and making recommendations to the Board concerning the compensation of the NEOs and Board members. Each of the directors on the Compensation Committee has access to relevant information concerning compensation governance and applicable market practices, including access to compensation consultants and other experts from time to time to give them the tools required to make decisions relating to the suitability of the Company's compensation policies and practices. In addition, each member of the Committee holds or has held senior leadership positions in various organizations, and in such capacity obtained direct experience relevant to executive compensation.

The Compensation Committee meets as frequently as required to fulfill its mandate. In 2017, the Compensation Committee, met two (2) times. The Chairman of the Compensation Committee reports to the Board at each regularly scheduled Board meeting. The Compensation Committee also reviews and approves the executive compensation disclosure included in this Circular.

The Compensation Committee is granted open access to information about the Company that is necessary to fulfill its duties. In addition, the Compensation Committee has the authority to retain, at the Company's expense, independent compensation consultants or other advisors to assist the Compensation Committee in fulfilling its duties and responsibilities.

Role of Compensation Consultants

Management and the Compensation Committee may each retain the services of independent compensation consultants from time to time.

In 2017, management retained Korn Ferry to provide advice, in respect of executive compensation and long term incentive arrangements. Korn Ferry's aggregate fees for executive compensation consulting services provided to the Company in 2017 were \$16,215.

The Compensation Committee also retained, in 2017, the services of an independent compensation consultant, Hugessen Consulting Inc. ("Hugessen") to provide information and advice to the Compensation Committee in respect of the executive compensation programs of the Company and designated subsidiaries.

Hugessen's aggregate fees for executive compensation consulting services provided to the Compensation Committee in 2017 were \$8,115.

The decisions of the Compensation Committee are their responsibility and reflect factors other than the information and recommendations provided by Hugessen.

Components of Compensation

The Company's focus in its executive compensation program is on total compensation. The main components of the Company's compensation program are: base salary, an annual variable incentive component, and benefits and perquisites. Long-term awards, such as Options, are awarded from time to time under the Share Incentive Plan, but are not part of the annual compensation program for executives. The actual compensation mix, and the portion of pay at risk, varies by executive level, the executive's ability to influence short and long term business results, and competitive practices.

Set out below are the rationales supporting the Company's decision to pay the various components of the Company's executive compensation program, as well as additional discretionary components:

Base Salary

Base salary compensates executives for the roles they perform for the Company and provides a base level of fixed compensation reflecting the executive's responsibilities, capabilities, knowledge and experience.

The Compensation Committee approves the base salaries of the executives of the Company taking into consideration input from compensation consultants, the recommendations of management, including the President of the Company and the CEO of the Company, the position and responsibilities of such officers, the past, current and potential individual contribution to the success of the Company, and competitive industry pay practices for comparable positions at similar companies of a comparable size and within similar industries, thereby enabling the Company to compete for and retain executives critical to the Company's long term success.

The Company last conducted an evaluation of executive salaries in 2015-2016 and targeted salaries to be set at the median of the market, with ranges set at 80% to 120% of such market median, to adjust for individual qualifications, experience, education and performance within the applicable salary range. The Company anticipates that it will conduct a review of its compensation program in 2018.

Incentive Compensation

Incentive compensation is determined annually by reference to corporate and individual performance. The CEO of the Company presents recommendations to the Compensation Committee with respect to

annual incentive awards by the Company to the other NEOs and for certain officers of the Company. The Compensation Committee reviews and recommends, as appropriate, the annual incentive cash compensation to be paid by the Company to the NEOs and to the Company's other officers, and recommends the amounts to the directors of the Company for approval. The Board, upon recommendation of the Compensation Committee, approved bonuses to be paid to the NEOs in recognition of the significant initiatives undertaken by senior management in 2017 in the execution of the Company's strategic plan. Notwithstanding this, the bonus awards approved by the Board to the NEOs in respect of 2017 were set below target in view of the continuing financial challenges faced by the Company. No bonus was awarded in respect of fiscal 2017 to the CEO of the Company.

Retained Bonus Plan

The Company approved a Retained Bonus Plan in 2016. Designated executives of the Company and its affiliates may participate in the Retained Bonus Plan, as determined from time to time by the Compensation Committee.

Under the Retained Bonus Plan, a portion of a participant's annual incentive award in any year, as determined by the Compensation Committee, is paid in Restricted Share Units ("RSUs"). The number of RSUs credited to the Participant's account is computed by dividing (i) the cash value of the Retained Bonus as determined by the Board by (ii) the volume weighted average trading price of the Subordinate Voting Shares. Unless otherwise specified by the Board at the time of the granting of the RSUs (as reflected in the Award Notice), and except as otherwise provided in this Plan, each RSU will vest on December 1 of the third year following the year in which services were rendered by the Participant and in respect of which the award of RSUs is being made or the Retained Bonus was earned, as the case may be.

Should a dividend be declared on the Subordinate Voting Shares, a Participant's account will be credited with additional units ("Dividend Equivalents").

If the Participant no longer remains employed with the Company by reason of involuntary termination, disability, death or retirement, all RSUs and, if applicable, any accrued Dividend Equivalents will be prorated to reflect the time elapsed from the initial grant to the last day of employment with the Company.

If a participant resigns from employment with the Company or an affiliate, or is terminated for cause, the participant will forfeit all the RSUs credited to the participant's account.

Except as required by law, the rights of a participant under the Retained Bonus Plan may not be assigned.

The goal of the Retained Bonus Plan is to provide an incentive to participants to remain employees of the Company or an affiliate to the vesting date and to align the interests of participants with those of shareholders of the Company.

Other Incentive Plans and Compensation Arrangements

The incentive plans and compensation arrangements described below are not part of the Company's standard compensation program.

Share ownership opportunities, provided through the Share Incentive Plan, align the interests of the officers with the longer term interests of shareholders. Each component of the Share Incentive Plan, being the Share Purchase Plan, the Share Option Plan and the Share Bonus Plan, is designed to give individuals an interest in preserving and maximizing shareholder value in the long term, to enable the Company to attract and retain individuals with experience and ability and to reward individuals for current performance and expected future performance. Officers are eligible to participate in the Share Incentive

Plan on the same basis as all other employees of the Company. See “*Equity Compensation Plans – Share Incentive Plan*” for a description of the Share Incentive Plan and each of its components.

Awards under the Share Option Plan and the Share Bonus Plan, each being components of the Share Incentive Plan, are discretionary grants. In determining the number of Subordinate Voting Shares subject to Options granted under the Share Option Plan, the Compensation Committee may give consideration to, among other things, the individual’s former, current and potential contribution to the success of the Company, the success of special projects and initiatives, the retention of key executives, the relative position of the individual, the years of service of the individual and the exercise price and the aggregate number of Options or Shares that would be held by the individual after the grant under consideration is made. The exercise price of Options is set at 100% of the market value of the Subordinate Voting Shares when such options are granted. The terms upon which Options are awarded are established by the Board. Most recently, Options were exercisable as to 20% of the Subordinate Voting Shares subject to such options on each of the first, second, third, fourth and fifth anniversaries of the date of the grant and had a term of five years and six months. No Options have been awarded to executives under the Share Incentive Plan since 2009.

The Compensation Committee annually reviews the Share Purchase Plan component of the Share Incentive Plan and, if renewed, determines the terms of such renewal. The Company did not implement the Share Purchase Plan in respect of 2017 and as at April 10, 2018, had not implemented the Share Purchase Plan in respect of 2018.

The Performance Share Unit Plan

The Board approved a PSU Plan in March 2016 as a one-time award for executives of the Company and designated affiliates. Awards under the PSU Plan, are made pursuant to the bonus share component of the Share Incentive Plan, such that if awards under the PSU Plan are paid in the form of Subordinate Voting Shares issued from treasury, such awards will reduce availability to settle awards of other awards made pursuant to the Share Incentive Plan.

The PSU Plan was designed as a one-time grant to advance the interests of the Company and its shareholders through retention and motivation of executives engaged in the implementation of the Company’s strategic plan. Awards under the PSU Plan are subject to the performance based vesting requirements, calculated as at the vesting date, as well as continued employment of the executive during the four year vesting period.

A participant is only eligible to participate in the PSU Plan if the participant remains with the Company for the full four (4) years unless one of the exceptions below applies. If a participant does not remain employed with the Company for the full four years, he or she is only entitled to payment in respect of PSUs in the following circumstances: (i) when the participant ceases to be employed by the Company or an affiliate as a result of termination without cause; or (ii) by reason of disability, death, or retirement. In any such circumstance, the participant must have remained with the Company for at least two (2) years and will only be eligible for a pro rata distribution up to the date the participant ceased to be employed by the Company.

In addition, no PSUs will vest if within the last twelve (12) months of the four year period, the volume weighted average price of the Subordinate Voting Shares does not trade at or above \$10.00 over a consecutive sixty (60) day trading period. However, if this target price is exceeded, a multiplier will be applied to the original award in proportion to the increase in share price.

An aggregate of 940,000 PSUs were awarded in 2016 to executives of the Company (including the NEOs) and designated affiliates under the PSU Plan. No PSUs were awarded in 2017.

DSU Plan

The Compensation Committee may, from time to time, approve the participation of certain senior officers and directors in the DSU Plan (or others deemed as Participants). Current awards of DSUs under the DSU Plan vest immediately, but the participant will only be entitled to payment in respect of the DSUs granted to him or her when the participant ceases to be employed by the Company or an affiliate of the Company and/or as applicable, ceases to be a director. The purpose of the DSU Plan is to strengthen the link between the interests of eligible directors, officers and employees of the Company and affiliates thereof and shareholders of the Company by providing participants in the DSU Plan with long-term incentives tied to the long-term performance of the Subordinate Voting Shares. See also *"Equity Compensation Plans – DSU Plan"*.

Benefits

The Company offers group life, health and dental insurance, paid time off and other benefits to executives as an investment in employee health and well-being. The Company does not have a pension plan, although it has a Supplementary Executive Retirement Plan for Mr. Ned Goodman the founder of the Company, and an annual retirement allowance benefit for Mr. Garth A. C. MacRae. See *"Executive Compensation – Compensation Discussion and Analysis – Retirement Arrangements"*.

All employees of the Company may participate in the group retirement savings plan (the "GRSP") following six (6) months of continuous employment and, depending on a participant's years of service to the Company, he or she will be entitled to contribute 3%, 6% or 9% of his or her annual base salary to the GRSP and receive a 100% Company matching contribution. All contributions are subject to limits pursuant to the Tax Act.

Perquisites

The Company currently provides a limited number of perquisites to executives which the Board considers reasonable and competitive. Perquisites offered by the Company, which may include parking, car allowance and executive medical, vary among executives and are consistent with market practice.

Compensation Risk

The Compensation Committee considers the implications of the risks associated with the Company's compensation policies and practices in the course of reviewing and recommending to the Board the compensation packages for the NEOs and other officers of the Company. The Company's compensation policies and practices incorporate features designed to mitigate risk without diminishing the incentive nature of the compensation, and to encourage and reward prudent business judgement and appropriate risk taking over the long term. Accordingly, the Compensation Committee's role in this respect is to ensure that there are adequate policies and procedures in place to mitigate excessive risk taking. Examples of such risk mitigation strategies include the deferred vesting and payout of a portion of an executive's annual bonus under the Retained Bonus Plan, the use of long term incentives which vest only upon the achievement of performance based and time based criteria, the adoption of an anti-hedging policy and the establishment of share ownership guidelines for directors and executives to ensure alignment with shareholder interests over the long term.

Executive Share Ownership Guidelines

In order to better align the interests of the Company's executives with the long-term interests of the Company and its shareholders, the Board has approved the Executive Share Ownership Policy (the "ESOP") which outlines share ownership requirements for executives of the Company and designated subsidiaries. Each executive, based on position, is generally required to hold Subordinate Voting Shares of the Company based on the higher of the aggregate acquisition cost or market value that is a multiple of the executive's base salary. However, an executive is not expected to purchase additional Subordinate

Voting Shares to compensate for or offset subsequent decreases in market value of Subordinate Voting Shares as long as he or she remains at the same salary and/or title level.

The following table sets out which designated individuals must own Shares (as defined below) and the minimum aggregate value of the Shares required to be held by such individual, expressed as a multiple of annual base salary (“ABS”) (the “Share Ownership Threshold”):

| | |
|---|-----------------------|
| President and CEO | 5x ABS in Shares |
| CFO and COO of the Company Head of a Division President of a designated subsidiary of the Company | 3.0x ABS in Shares |
| EVP and/or Chief Investment Officer | 2.0x ABS in Shares |
| Vice President | 100% of ABS in Shares |
| Non-Executive Officer | 50% of ABS in Shares |

The applicable level of share ownership detailed above must, in each case, be attained by the designated individual by the later of (i) the fifth anniversary of the date the designated individual achieved the position requiring share ownership and (ii) the fifth anniversary of the implementation of the Policy. The applicable Share Ownership Threshold will remain in effect as long as the designated individual remains an executive of the Company and will be adjusted in the event of an increase in ABS.

For purposes of the ESOP, “Shares” means the Subordinate Voting Shares of the Company and any other equity securities of a designated subsidiary of the Company as may be approved by the Compensation Committee from time to time, as well as phantom or restricted share equivalents of such shares. For greater certainty, “Share ownership” may be satisfied where Shares are acquired, or vested and unvested Shares or unit equivalents are awarded, allocated or held by the designated individual under the following plans: Deferred Share Unit Plan, Share Purchase Plan, Share Bonus Plan, Group RSP, Performance Share Unit Plan and any other compensation or equity purchase plan designated by the Compensation Committee of the Company as an eligible plan pursuant to this Policy.

Stock options, whether vested or unvested, are not included in meeting the Share Ownership Threshold, until such time as the option is exercised into Shares.

Anti-Hedging

In addition to the amendments to the Share Ownership Thresholds provided under the ESOP, the Company has also amended the ESOP to include an anti-hedging policy which applies to all designated individuals subject to the ESOP, including the NEOs. Hedging is viewed as a poor practice as it insulates designated individuals from stock price movement and reduces alignment with shareholders. The ESOP prohibits designated individuals from using any strategies or products (such as derivative securities or short-selling techniques) to hedge against the potential changes in the value of Shares.

SUMMARY COMPENSATION TABLE

The following table (presented in accordance with National Instrument 51-102 – *Continuous Disclosure Obligations*) sets forth all annual and long-term compensation for services in all capacities to the Company and its subsidiaries for the financial years ended December 31, 2017, December 31, 2016 and December 31, 2015 in respect of each of the individuals who were, at December 31, 2017, NEOs. The following disclosure includes, as required, compensation paid to certain of the NEOs by Dundee Sustainable Technologies Inc. (“Dundee Sustainable”) and Dundee Energy.

| Name / Title / Company | | Year | Salary ⁽²⁾⁽⁷⁾ (\$) | Share-Based Awards ⁽³⁾ (\$) | Option-Based Awards (\$) | Non-Equity Annual Incentive Plans ⁽⁴⁾ (\$) | All Other Compensation ⁽⁵⁾ (\$) | Total Compensation (\$) |
|---|--------------|------|----------------------------------|---|-----------------------------|--|---|----------------------------|
| David Goodman Chief Executive Officer of Dundee Corporation | Company | 2017 | \$508,333 | - | - | - | \$23,112 | \$531,445 |
| | Company | 2016 | 700,000 | 1,638,400 | - | 300,000 | 22,250 | 2,660,650 |
| | Company | 2015 | 700,000 | - | - | 900,000 | 29,634 | 1,629,634 |
| Lucie Presot Executive Vice President and Chief Financial Officer of Dundee Corporation | Company | 2017 | 425,000 | - | - | 250,000 | 21,889 | 696,889 |
| | Company | 2016 | 425,000 | 339,925 | - | 159,375 | 21,239 | 945,539 |
| | Company | 2015 | 425,000 | - | - | 250,000 | 20,990 | 695,990 |
| Mark Goodman President of Dundee Corporation | Company | 2017 | 450,000 | - | - | 450,000 | 23,108 | 923,108 |
| | Company | 2016 | 450,000 | 877,300 | - | 337,500 | 22,250 | 1,687,050 |
| | Company | 2015 | 450,000 | - | - | 750,000 | 45,859 | 1,261,715 |
| | Subsidiaries | 2015 | - | - | - | - | 15,856 | |
| Richard McIntyre Executive Vice President of Dundee Corporation | Company | 2017 | 400,000 | - | - | 450,000 | 23,108 | 873,108 |
| | Company | 2016 | 400,000 | 558,000 | - | 240,000 | 22,711 | 1,220,711 |
| | Company | 2015 | 278,750 | 500,000 ⁽⁶⁾ | - | 650,000 | 1,060,236 ⁽⁶⁾ | 2,488,986 |
| Eric Klein ⁽¹⁾ Executive Vice President, Corporate Development of Dundee Corporation | Company | 2017 | 300,000 | - | - | 75,000 | 23,108 | 398,108 |
| | Company | 2016 | 198,750 | 324,300 | - | 112,500 | 9,752 | 645,302 |

Notes:

- (1) Effective January 30, 2018, Mr. Eric Klein ceased to be the Executive Vice President, Corporate Development of the Company.
- (2) Represents base salary paid to each NEO in respect of the years ended December 31, 2015, December 31, 2016 and December 31, 2017.
- (3) Represents the value of (i) the PSUs awarded to the NEO effective April 2016 and (ii) restricted share units awarded in respect of 2016 under the Retained Bonus Plan. See “Executive Compensation – Compensation Discussion and Analysis – The Performance Share Unit Plan” and “Retained Bonus Plan” above. The fair value of the Company’s PSUs was measured at \$4.78 per award, determined using a Monte Carlo simulation method assuming a risk free interest rate of 0.57%, expected volatility of 33.20% and 0% dividends. The vesting of the PSUs is subject to both performance based and time based conditions, including a minimum share price of the Company’s Subordinate Voting Shares at \$10.00.
- (4) Represents the cash value of annual bonus awards. Mr. David Goodman was not awarded a cash bonus in respect of 2017.
- (5) Amounts disclosed as relating to the Company represent the aggregate of any matching contributions made by the Company to the NEO under the GRSP and the value of any perquisites. For 2015, 2016 and 2017, the value of perquisites and other personal benefits for each NEO was less than \$50,000 or 10% of the amount of total compensation. Amounts disclosed as relating to a Subsidiary represent the value of any directors’ fees paid by a Subsidiary to the NEO.
- (6) Pursuant to the terms of his employment agreement dated February 26, 2015, Mr. McIntyre was awarded: (i) 44,643 bonus shares pursuant to the Company’s Share Incentive Plan with a value of \$500,000 as at the date of the award, which bonus shares vested on March 23, 2018; and (ii) a cash award with an aggregate value of \$1,050,000. The bonus share award and cash award were awarded to Mr. McIntyre as a make-whole arrangement in connection with his departure from his previous employer.
- (7) Effective May 1, 2017, David Goodman’s base salary was voluntarily reduced to \$500,000 in view of the continuing financial challenges faced by the Company.

Outstanding Option-Based and Share-Based Awards – NEOs

Outstanding Option-Based Awards – Company

No option-based awards of the Company were outstanding to the NEOs as at December 31, 2017.

Outstanding Share-Based Awards Table – Company

The following table provides a summary of all outstanding share based awards to the NEOs as at December 31, 2017. The market value of the Subordinate Voting Shares as at December 31, 2017 was \$2.53.

| Share-Based Awards | | |
|--------------------|--|--------------------------------------|
| Name / Award Date | Number of Unvested Share Based Awards ⁽¹⁾ | Value of Unvested Share Based Awards |
| Eric Klein | | |
| April 6, 2016 | 60,000 | \$0 ⁽³⁾ |
| David Goodman | | |
| April 6, 2016 | 280,000 | \$0 ⁽³⁾ |
| Lucie Presot | | |
| April 6, 2016 | 60,000 | \$0 ⁽³⁾ |
| Mark Goodman | | |
| April 6, 2016 | 160,000 | \$0 ⁽³⁾ |
| Richard McIntyre | | |
| May 26, 2015 | 44,643 | \$112,946 ⁽²⁾ |
| April 6, 2016 | 100,000 | \$0 ⁽³⁾ |

Notes:

- (1) Represents the number of bonus shares outstanding or performance share units outstanding, subject to vesting conditions.
- (2) Represents the value of the bonus shares based upon the value of the Subordinate Voting Shares on the TSX as at December 31, 2017.
- (3) The market value of the Company's PSUs measured as at December 31, 2017 was nil, as the market value of the Subordinate Voting Shares was below the \$10.00 minimum vesting threshold.

Outstanding Option-Based Awards Table – Subsidiaries

The following table provides a summary of all unexercised outstanding options awarded to NEOs as at December 31, 2017 by subsidiaries of the Company. No share-based awards from subsidiaries of the Company were outstanding to NEOs as at December 31, 2017.

| Name / Award Date | Option-Based Awards | | | |
|--------------------|---|----------------|--------------------|--|
| | Number of Securities Underlying Unexercised Options | Exercise Price | Expiration Date | Value of Unexercised in-the-Money Options ⁽¹⁾ |
| Lucie Presot | | | | |
| September 13, 2013 | 100,000 | \$0.50 | September 13, 2018 | \$0 ⁽³⁾ |
| Mark Goodman | | | | |
| December 12, 2013 | 700,000 | \$0.10 | December 12, 2018 | \$0 ⁽²⁾ |
| September 13, 2013 | 100,000 | \$0.50 | September 13, 2018 | \$0 ⁽³⁾ |

Notes:

- (1) The value is based on the difference between the market value of the shares underlying the options at the end of the most recently completed financial year and the exercise price of the option.
- (2) Represents options awarded by Dundee Sustainable.
- (3) Represents options awarded by Dundee Energy.

Outstanding Share-Based Awards Table – Subsidiaries

No share-based awards of Subsidiaries were outstanding to the NEOs as at December 31, 2017.

Vesting of Incentive Plan Awards – NEOs

No option-based or share-based awards of the Company or its Subsidiaries vested to the NEOs in the fiscal year ended December 31, 2017.

RETIREMENT ARRANGEMENTS

Mr. Garth A. C. MacRae, formerly the Vice Chairman of the Company and currently a director of the Company, retired as Vice Chairman of the Company on March 22, 2004. Mr. MacRae receives from the Company an annual retirement allowance benefit of \$100,000.

EQUITY COMPENSATION PLANS

Share Incentive Plan

The Share Incentive Plan is designed to advance the interests of the Company by encouraging employees, officers and directors of the Company and affiliates thereof, which may be designated from time to time in accordance with the Share Incentive Plan, to hold equity in the Company. The Share Incentive Plan consists of the Share Purchase Plan, the Share Bonus Plan and the Share Option Plan, each of which is described in greater detail below.

Awards under the Share Incentive Plan are not assignable or transferable other than pursuant to a will or by the laws of descent and distribution unless otherwise approved by the directors of the Company, except for the assignability in certain circumstances of Options awarded pursuant to the Share Option Plan. See "*Share Option Plan*" below.

The Share Incentive Plan provides that the Board may approve, and shareholder approval is not required for, amendments to the Share Incentive Plan, except for any amendment or modification that: (i) increases the number of Subordinate Voting Shares reserved for issuance under the Share Incentive Plan (except for the purpose of maintaining award value in connection with a stock split, consolidation, share dividend, recapitalization, change of control, or similar event); (ii) reduces the exercise price of an award to the benefit of an insider (except for the purpose of maintaining award value in connection with a stock split, consolidation, share dividend, recapitalization, change of control, or similar event); or (iii) extends the exercise term of an award beyond the original expiry date of such award.

The aggregate maximum number of Subordinate Voting Shares available under the Share Incentive Plan is 15,480,000. As of April 10, 2018, an aggregate of 9,193,505 Subordinate Voting Shares have been issued, 1,286,778 Subordinate Voting Shares are issuable pursuant to awards that have been granted and remain outstanding and 4,999,717 remain available for issuance under the Share Incentive Plan, representing 16.50%, 2.31% and 8.98%, respectively, of the Company's outstanding Subordinate Voting Shares.

Subordinate Voting Shares which would have been issuable upon exercise of Options or settlement of other awards under the Share Incentive Plan that are surrendered, forfeited or cancelled or that terminate or expire without being exercised or settled, and Subordinate Voting Shares that are surrendered to the Company as payment of exercise price, withholding tax or as part of an award exchange program, will again become available for issuance under the Share Incentive Plan.

The Share Incentive Plan provides that the number of Subordinate Voting Shares issuable to insiders of the Company, at any time under all security based compensation arrangements of the Company, shall not exceed 10% of the total number of Subordinate Voting Shares then issued and outstanding, and the number of Subordinate Voting Shares issued to insiders, within any one year period, under all security based compensation arrangements of the Company, shall not exceed 10% of the total number of Subordinate Voting Shares then issued and outstanding.

Share Purchase Plan

The Share Purchase Plan permits eligible participants, who are designated from time to time and elect to participate in the Share Purchase Plan, to contribute to the Share Purchase Plan up to the amount established from time to time in accordance with the Share Incentive Plan, which amount may not exceed

10% of the basic annual remuneration of the participant or such other maximum amount to be determined in accordance with the Share Incentive Plan. The Company may match up to the full amount of each participant's contribution to the Share Purchase Plan. Under the Share Purchase Plan: (i) Subordinate Voting Shares may be issued to each participant from treasury having a value equal to the aggregate amount contributed to the Share Purchase Plan by the participant and the Company in respect of such participant and, in such case, Subordinate Voting Shares are deemed to be issued at a price equal to the simple average of the high and low trading prices of such shares on the TSX for the five prior consecutive trading days ending three trading days immediately prior to the date of issue of such shares; or (ii) Subordinate Voting Shares may be purchased on the open market having a value equal to the amount contributed to the Share Purchase Plan by the participant and the Company in respect of such participant instead of issuing Subordinate Voting Shares from treasury.

If there is a take-over bid or issuer bid (within the meaning of the *Securities Act* (Ontario)), other than an exempt take-over bid or exempt issuer bid for the purposes of the *Securities Act* (Ontario), made for the outstanding Subordinate Voting Shares, or if the Subordinate Voting Shares become convertible into Common Shares as a result of a take-over bid being made for the Common Shares, the directors of the Company may permit the issue and/or delivery to participants of unvested Subordinate Voting Shares (if any) under the Share Purchase Plan in order to permit such Subordinate Voting Shares or Common Shares, as the case may be, to be tendered to such take-over bid or issuer bid.

Subject to any employment agreement, in the event of a participant ceasing to be employed by the Company and its designated affiliates due to retirement, long-term disability or death, the participant shall automatically cease to be entitled to participate in the Share Purchase Plan. Delivery of any unvested Subordinate Voting Shares, if any, shall not be accelerated and shall occur on the date the Subordinate Voting Shares would otherwise have been delivered.

Subject to any employment agreement, in the event of a participant ceasing to be employed by the Company and its designated affiliates for any reason other than retirement, long-term disability or death, the participant shall automatically cease to be entitled to participate in the Share Purchase Plan and any cash portion of the participant's contribution shall be paid to the participant and any cash portion of the Company's contribution shall be forfeited. Subject to the discretion of the directors of the Company to release Subordinate Voting Shares to the participant, in respect of the Subordinate Voting Shares then held in safekeeping for the participant (if any), a participant to whom Subordinate Voting Shares are to be issued from treasury will receive an amount equal to the lesser of the participant's contribution and an amount equal to the participant's prorated share of the loss on the Subordinate Voting Shares, and a participant in respect of whom Subordinate Voting Shares are to be purchased on the open market will receive the Subordinate Voting Shares on the date they otherwise would have been delivered.

During the year ended December 31, 2017, no Subordinate Voting Shares were issued by the Company under the Share Purchase Plan. As of April 10, 2018, an aggregate of 1,148,894 Subordinate Voting Shares have been issued (representing 2.06% of the Company's outstanding Subordinate Voting Shares) under the Share Purchase Plan.

Share Option Plan

Under the Share Option Plan, Options may be granted to eligible participants designated under the Share Incentive Plan, who then become optionees. Optionees to whom Options will be granted, the number of Options to be granted and the exercise price of each Option will be determined in accordance with the Share Incentive Plan. The exercise price per Subordinate Voting Share may not be less than the closing price of the Subordinate Voting Shares on the TSX or on such other stock exchange or over-the-counter market on which the Subordinate Voting Shares are then listed or quoted, as the case may be, on the last trading day immediately preceding the day the Option is granted or, if the Subordinate Voting Shares are not then listed or quoted on a stock exchange or over-the-counter market, as otherwise determined in accordance with the Share Incentive Plan. Each Option, unless terminated pursuant to the Share Option Plan, will expire on a date to be determined in accordance with the Share Incentive Plan at the time the Option is granted, which date may not exceed 10 years from the date of the grant of the Option. If the directors of the Company do not otherwise determine the option period for an Option, the option period shall be 10 years commencing on the date of grant of the Option. Each Option will be exercisable over

such period as is determined at the time of grant; provided that, if no vesting period is determined at the time of grant, the Option will be exercisable as follows: as to one-third, after one year from the grant of such Option; as to an additional one-third, after two years from the grant of such Option; and as to the remaining one-third, after three years from the grant of such Option.

If there is a take-over bid or issuer bid (within the meaning of the *Securities Act* (Ontario)), other than an exempt take-over bid or exempt issuer bid for the purposes of the *Securities Act* (Ontario), made for outstanding Subordinate Voting Shares, or if the Subordinate Voting Shares become convertible into Common Shares as a result of a take-over bid being made for the Common Shares, all Options outstanding may be permitted by the directors of the Company, in accordance with the Share Option Plan, to become immediately exercisable in order to permit the Subordinate Voting Shares issuable under such Options, or the Common Shares into which they are exercisable, as the case may be, to be tendered to such take-over bid or issuer bid. If, pursuant to a take-over bid and any compulsory acquisition, an offeror acquires 100% of the Subordinate Voting Shares, or the Subordinate Voting Shares become convertible into Common Shares as a result of a take-over bid being made for the Common Shares and an offeror acquires 100% of the Common Shares, and, in either case, the consideration under the take-over bid includes equity securities of the offeror, the directors of the Company may send a notice to all optionees requiring them to surrender their Options within 10 days of the mailing of such notice provided that: (i) the offeror delivers with such notice an irrevocable and unconditional offer to grant replacement options to purchase such equity securities; (ii) the directors of the Company have determined, in good faith, that such replacement options have substantially the same economic value as the Options being surrendered; and (iii) the surrender of Options and the granting of replacement options can be effected on a tax free roll-over basis under the Tax Act.

The Share Option Plan also provides for share appreciation rights. An optionee may, rather than exercise any Option which such optionee is then entitled to exercise under the Share Option Plan, terminate such Option, in whole or in part, and, in lieu of receiving the Subordinate Voting Shares to which the terminated Option relates: (a) receive that number of Subordinate Voting Shares (disregarding fractions) which, when multiplied by the fair value of the Subordinate Voting Shares (which shall be the weighted average price of the Subordinate Voting Shares on the TSX for the five trading days immediately preceding the date of termination of such Option or, if the Subordinate Voting Shares are not then listed or quoted on a stock exchange or over-the-counter market, as otherwise determined in accordance with the Share Incentive Plan) to which the terminated Option relates, has a total value equal to the product of the number of such Subordinate Voting Shares multiplied by the difference between the fair value and the exercise price of the terminated Option, less any amount required to be withheld on account of income taxes; or (b) with the consent of the Company, receive cash equal to the product of the number of Subordinate Voting Shares to which the Option so terminated relates multiplied by the difference between the fair value of the Subordinate Voting Shares to which the terminated Option relates and the exercise price of the terminated Option, less any amount required to be withheld on account of income taxes.

Subject to approval by the Board, and, if required, regulatory approval, an optionee may assign Options in limited circumstances.

Subject to any employment agreement, in the event of retirement, long-term disability or death of an optionee, any vested Options held by such optionee are immediately exercisable by the optionee, or the person or persons to whom the rights pass by the will of the optionee or the laws of descent and distribution, for a period of time that ends on the earlier of: (i) twelve (12) months after the date of retirement, long-term disability or death; and (ii) the expiry of the period during which the Options are exercisable. All unvested Options terminate immediately on the date of termination of employment.

Subject to any employment agreement, in the event an optionee ceases to be employed by, or provide services to the Company and its designated affiliates for any reason other than retirement, long-term disability or death or termination for "cause" or in the event of a participant ceasing to be a director of the Company and its designated affiliates, the optionee may only exercise vested Options for the period that ends on the earlier of: (i) 60 days following such event; and (ii) the expiry of the period during which the Options are exercisable. All unvested Options terminate immediately on the date of termination of employment.

During the year ended December 31, 2017, no Subordinate Voting Shares were issued by the Company upon exercise of Options. As of April 10, 2018, an aggregate of 7,767,355 Subordinate Voting Shares have been issued on the exercise of Options. As of April 10, 2018, there were no Options outstanding to purchase Subordinate Voting Shares.

Share Bonus Plan

The Share Bonus Plan permits Subordinate Voting Shares to be issued as a discretionary bonus to eligible participants who are designated from time to time on terms established in accordance with the Share Incentive Plan.

During the year ended December 31, 2017, the Company issued 33,806 bonus shares to designated employees pursuant to previous awards under the Share Bonus Plan.

As of April 10, 2018, an aggregate of 277,256 Subordinate Voting Shares have been issued under the Share Bonus Plan, representing 0.50% of the Company's outstanding Subordinate Voting Shares.

DSU Plan

The purpose of the DSU Plan is to significantly strengthen the link between the interests of the participants of the DSU Plan, being eligible directors, officers and employees of the Company and affiliates thereof, and the interests of shareholders by providing participants with long-term incentive tied to the long-term performance of the Subordinate Voting Shares. The DSU Plan is administered by the Compensation Committee. Under the DSU Plan, a participant may be granted, on an annual or more frequent basis, DSUs in such number and effective as of such date as the Compensation Committee shall specify and based on certain criteria determined by the Compensation Committee including services performed or to be performed by the participant. In addition, the Compensation Committee may, in its sole discretion, impose certain conditions on the grant of DSUs which would have to be met for the participant to be entitled to receive payment in respect of the DSUs granted. The DSUs are credited to an account maintained for the participant by the Company or its affiliates, as specified by the Compensation Committee, and are subject to adjustment for dividends and anti-dilution events including the subdivision, consolidation or reclassification of the outstanding Subordinate Voting Shares.

A participant is only entitled to payment in respect of DSUs granted to him or her when the participant ceases to be employed by the Company or an affiliate thereof for any reason and the participant is not a director of the Company or an affiliate thereof. Upon termination, the participant (or the legal representative of such participant's estate) may irrevocably elect the entitlement date, being the date as of which the value of his or her DSUs shall be determined and paid, based on certain criteria set out in the DSU Plan. The redemption value of the DSUs in respect of a participant as at such date will be the product of: (i) the number of DSUs credited to the participant's account; and (ii) the market value of a Subordinate Voting Share on the TSX as at the entitlement date. The redemption value shall, as specified by the Compensation Committee in its sole discretion, after deduction of any applicable taxes and other required source deductions, be satisfied and paid to the participant (or the legal representative of such participant's estate) in its entirety or as a combination of: (i) a conversion into and issuance from treasury of Subordinate Voting Shares; (ii) a cash payment; or (iii) Subordinate Voting Shares acquired in the open market.

The maximum number of Subordinate Voting Shares that may be issued from treasury under the DSU Plan is 1,500,000. For the year ended December 31, 2017, 114,852 DSUs were granted under the DSU Plan and the Company redeemed 78,404 DSUs following the retirement of certain directors. As of April 10, 2018, 166,260 Subordinate Voting Shares have been issued on the exercise of DSUs and an aggregate of 1,359,421 DSUs were outstanding.

In addition to the 1,359,421 DSUs outstanding under the DSU Plan, in connection with the DREAM Arrangement, holders of DSUs at the time of the DREAM Arrangement received additional DSUs ("Arrangement DSUs"), which, at the election of the Company, may be redeemed for cash or Subordinate Voting Shares under the DSU Plan, in each case determined in accordance with the terms of the DREAM

plan of arrangement dated April 12, 2013. As of April 10, 2018, an aggregate of 1,189,245 Arrangement DSUs were outstanding.

The DSU Plan provides that the number of Subordinate Voting Shares issuable to insiders of the Company, at any time under all security based compensation arrangements of the Company, shall not exceed 10% of the total number of Subordinate Voting Shares then issued and outstanding, and the number of Subordinate Voting Shares issued to insiders, within any one year period, under all security based compensation arrangements of the Company, shall not exceed 10% of the total number of Subordinate Voting Shares then issued and outstanding.

EQUITY COMPENSATION PLAN INFORMATION

The following table sets forth details of the securities authorized for issuance under the Company's equity compensation plans as at December 31, 2017:

| Plan Category | Number of Securities to be Issued upon Exercise of Outstanding Options, Warrants and Rights ⁽¹⁾ | Weighted-Average Exercise Price of Outstanding Options, Warrants and Rights | Number of Securities Remaining Available for Future Issuance Under Equity Compensation Plans (Excluding Securities Reflected in the First Column) |
|---|--|---|---|
| <i>Equity Compensation Plans Approved by Securityholders</i> | | | |
| Share Incentive Plan | | | |
| Share Purchase Plan | N/A | N/A | N/A |
| Share Bonus Plan | 1,286,778 | N/A | N/A |
| Share Option Plan | N/A | N/A | N/A |
| Share Incentive Plan Total | 1,286,778 | N/A | 4,999,717 |
| DSU Plan | 1,379,640 | N/A | Nil |
| Total | 2,666,418 | N/A | 4,999,717 |
| <i>Equity Compensation Plans Not Approved by Securityholders</i> | | | |
| Total | N/A | N/A | N/A |

Note:

⁽¹⁾ See "Share Incentive Plan" above for information relating to securities authorized for issuance under the Company's equity compensation plans as of April 10, 2018. Excludes bonus shares which may be issued upon vesting of the PSUs, subject to vesting requirements.

The following table sets out the annual burn rate for each of the three prior fiscal years for the Company's Share Incentive Plan and Deferred Share Unit Plan.

| | 2017 | 2016 | 2015 |
|--------------------------|-------|-------|-------|
| Share Incentive Plan | 0.68% | 1.87% | 0.18% |
| Deferred Share Unit Plan | 0.20% | 0.13% | 0.17% |

EXECUTIVE BENEFIT PLAN

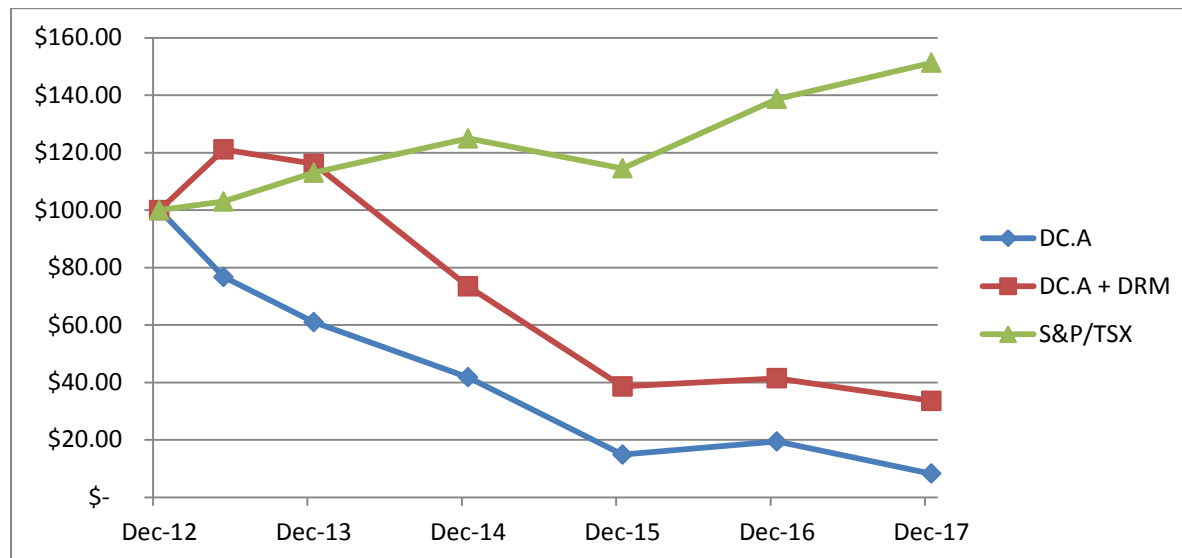
Executive officers are eligible to participate in the Company's executive benefit plan (the "Executive Benefit Plan"). The Executive Benefit Plan is funded by the Company and uses contributions made by the Company to purchase previously issued Subordinate Voting Shares. The Executive Benefit Plan is administered by the Compensation Committee, which determines the timing and terms of any awards granted to participants under the Executive Benefit Plan.

No transactions were undertaken in 2017 in respect of the Executive Benefit Plan.

SHAREHOLDER RETURN PERFORMANCE GRAPH

The following graph compares the yearly percentage change in the cumulative total shareholder return on the Subordinate Voting Shares, for the last five financial years, with the cumulative total return of the S&P/TSX Composite Index, assuming an investment of \$100 on December 31, 2012 and assuming dividend reinvestment and excluding trading commissions and taxes. The Company has not paid dividends on the Subordinate Voting Shares. However, taking into account the 3 for 1 stock split in 2007, the Company has since 1994 purchased for cancellation an aggregate of 57,373,855 Subordinate Voting Shares and Common Shares at an average price of \$11.36 per share, including 10,000,000 Subordinate Voting Shares at a price of \$23.75 per share under a substantial issuer bid in 2011.

The trading price of the Company's Subordinate Voting Shares (TSX: DC.A) reflects the distribution to Company shareholders of class A subordinate voting shares of DREAM (TSX: DRM) on May 30, 2013 (the "Distribution"). Immediately prior to the Distribution, the closing price of the Company's Subordinate Voting Shares on the TSX was \$36.61. Following the Distribution, on May 31, 2013 the closing price of the Company's Subordinate Voting Shares on the TSX was \$23.51 and the closing price of the DREAM class A subordinate voting shares on the TSX was \$13.60. For further information regarding the Distribution, please refer to the Company's management information circular dated April 16, 2013.



As discussed above under "Executive Compensation – Compensation Discussion and Analysis", the Company approaches executive compensation on an overall basis, with different elements of compensation being used to address different expectations of executive performance. Base salary, as a fixed component, does not correlate directly to the market price of the Subordinate Voting Shares but rather reflects factors such as expertise, ability, skill, experience and the role the executive plays in the overall structure of the Company. As such, the fixed components of compensation have remained relatively stable over the measurement period and have not fluctuated with changes in the market value

of the Subordinate Voting Shares. Annual variable cash compensation and incentive awards vary year-to-year based on individual performance factors and corporate performance, or awarded in respect of contributions made toward the achievement of corporate objectives, including the execution of strategic transactions, and/or the performance of the Company's investment portfolio), which may include consideration of the market value of the Subordinate Voting Shares, but are not necessarily directly linked to the change in the market value of the Subordinate Voting Shares.

The Common Shares are not listed on the TSX or any other recognized exchange.

Principal Holders of Shares

As of April 10, 2018, there were 55,701,603 Subordinate Voting Shares and 3,114,804 Common Shares issued and outstanding. Each Subordinate Voting Share has the right to one vote and each Common Share has the right to 100 votes on each matter to be voted on at the Meeting.

At the Meeting, the holders of Subordinate Voting Shares and Common Shares will also be voting, together as a group, on the appointment of the Company's auditor and the election of directors. See "*Appointment of Auditor*" and "*Election of Directors*", respectively, for further information. The Subordinate Voting Shares represent an aggregate of 15.17% of the outstanding votes and the Common Shares represent an aggregate of 84.83% of the outstanding votes, in each case as it relates to the total votes of the outstanding Subordinate Voting Shares and Common Shares taken together.

Mr. Ned Goodman, the founder of the Company, owns in aggregate, directly and indirectly, 2,756,572 Subordinate Voting Shares and 3,086,583 Common Shares. These holdings represent 4.95% of the Subordinate Voting Shares and 99.09% of the Common Shares and, collectively, an 84.81% voting interest in the total votes represented by the outstanding Subordinate Voting Shares and Common Shares taken together. Mr. Ned Goodman has granted a power of attorney over these holdings to Messrs. Jonathan, David, Mark and Daniel Goodman.

Jodamada Corporation, a private company owned by Messrs. Jonathan Goodman, David Goodman, Mark Goodman, and Daniel Goodman, owns in aggregate 6,488,006 Subordinate Voting Shares, representing 11.65% of the Subordinate Voting Shares and a 1.77% voting interest in the total votes represented by the outstanding Subordinate Voting Shares and Common Shares taken together.

The positions reported for Mr. Ned Goodman and Jodamada Corporation are based upon public filings on SEDI.

Other than as set out above, to the knowledge of the directors and executive officers of the Company, no person beneficially owns, or controls or directs, directly or indirectly, voting securities of the Company carrying 10% or more of the voting rights attached to any class of outstanding voting securities of the Company.

Interest of Informed Persons in Material Transactions

To the knowledge of the Company, no informed person of the Company, or any associate or affiliate of any informed person, has had any interest in any transaction since the commencement of the Company's most recently completed financial year or in any proposed transaction which has materially affected or could materially affect the Company or any of its subsidiaries.

Indebtedness of Directors and Executive Officers

The following table sets out the aggregate indebtedness of all current and former executive officers, directors and employees of the Company and its subsidiaries as of April 10, 2018 to: (i) the Company or any of its subsidiaries; and (ii) another entity if the indebtedness is the subject of a guarantee, support agreement, letter of credit or other similar arrangement or understanding provided by the Company or any of its subsidiaries (if any):

| Aggregate Indebtedness | | |
|------------------------|------------------------------------|-------------------|
| Purpose | To the Company or its Subsidiaries | To Another Entity |
| Share purchases | \$0 | \$0 |
| Other | \$468,608 | \$0 |

Interest of Directors and Executive Officers in Matters to be Acted Upon

To the knowledge of the Company, other than as disclosed elsewhere in this Management Proxy Circular, no person who has been a director or executive officer of the Company at any time since the commencement of the Company's most recently completed financial year, or any associate or affiliate of any of the foregoing, has any material interest, direct or indirect, by way of beneficial ownership of securities or otherwise, in any matter to be acted upon at the Meeting.

GENERAL INFORMATION

The information contained in this Circular is given as of April 10, 2018, except as otherwise indicated. The contents of this Circular and the sending thereof to the Shareholders of the Company have been approved by the directors of the Company.

By Order of the Board



Sivan Fox, Vice President, Legal and
Corporate Secretary

April 27, 2018

APPENDIX “A” – REPORT ON CORPORATE GOVERNANCE

Board of Directors

The Board is responsible for oversight of the business and affairs of the Company, including the Company’s strategic planning and direction, identifying the principal risks of the Company’s business and ensuring the implementation of systems to manage risk, succession planning and creating a culture of integrity throughout the organization. The Board discharges its responsibilities directly and through the committees of the Board: the Audit Committee, the Corporate Governance and Nominating Committee and the Compensation Committee. Each committee of the Board operates under a formal charter or mandate which is reviewed, and if necessary, updated on an annual or more frequent basis if necessary. In fulfilling its responsibilities, the Board delegates day-to-day authority to management of the Company, while reserving the ability to review management decisions and exercise final judgment on any matter. While the Board has not adopted a formal board mandate, management of the Company reviews with the Board on a periodic basis its strategic plan and delivers to the Board ongoing reports on the status of the business and operations of the Company. In addition, in accordance with applicable legal requirements and historical practice, all matters of a material nature are presented by management to the Board for approval.

Corporate Strategy

The Board believes that management is responsible for the development of the Company’s long-term strategy, while the role of the Board is to review, question, validate and propose changes to the strategy, with a view to arriving at an approved strategy to be implemented. The Board reviews the Company’s long-term strategy on a regular basis.

Composition of the Board

As at December 31, 2017, the Board was comprised of seven (7) directors. The nominees proposed for election at the Meeting has been reduced to six (6) members as Mr. David Goodman will not stand for re-election. All members of the Board standing for re-election at the Meeting are independent, with the exception of Mr. Jonathan Goodman, the Executive Chairman of the Company.

While the Board is of the view that the proposed slate allows for a diversity of experience and knowledge, following the annual self-assessment process held in March, 2018, the Board committed to conduct a review of its succession plan and renewal of its membership. Such renewal initiative will be focused on both supporting gender diversity in the composition of the Board and ensuring appropriate succession planning for the Audit Committee of the Board, while at the same time identifying and recruiting the best new Board candidates to support the Company’s revised strategic plan.

The board has not adopted fixed targets relating to gender representation on the Board, on the basis that appropriate skills and experience must remain the overriding criteria for nomination. To address the Company’s Board renewal objectives, the Executive Chairman of the Company and members of the Corporate Governance Committee have begun to compile a list of suitable Board candidates to replace departed Company directors Virginia Gambale and David Goodman in 2018.

Individual Elections and Majority Voting Policy

Voting for the election of the directors is conducted on an individual, and not slate, basis.

In March 2013, the Company adopted a majority voting policy for the election of directors. Accordingly, if a director standing for election or re-election in an uncontested election does not receive the vote of at least a majority of the votes cast at any meeting for the election of directors at which a quorum is present, the director will promptly tender his or her resignation to the Board. Within 90 days after the certification of the election results, the Board will decide, through a process managed by the Corporate Governance

and Nominating Committee, whether to accept or reject the resignation and the Board's decision will be publicly disclosed.

Outside Directorships

The following table provides a listing of other reporting issuers for which the proposed members of the Board served as directors as at April 10, 2018:

| Name | Directorship(s) with Other Reporting Issuers |
|--------------------|---|
| Jonathan Goodman | Dundee Precious Metals Inc. and Toachi Mining Inc. |
| Garth A. C. MacRae | Dundee Energy Limited, Eurogas international Inc., GeneNews Limited and Uranium Participation Corporation |
| Robert McLeish | Airboss of America Corp. |
| Andrew Molson | Jean Coutu Group (PJC) Inc. and Molson Coors Canada Inc. |
| K. Barry Sparks | Namsys Inc., Metalo Manufacturing Inc. and WorldWide Minerals Ltd. |
| A. Murray Sinclair | N/A |

Director Independence

Of the six directors nominated for election, the Board has determined that five are independent, as that term is defined in NI 52-110, including Mr. Robert McLeish, the lead director of the Board. NI 52-110 defines an "independent director" as a director who has no direct or indirect material relationship with the Company. A "material relationship" is defined as a relationship which could, in the view of the Board, be reasonably expected to interfere with the exercise of such member's independent judgment, and certain relationships are deemed to be material.

The Board has determined that five of the directors are independent, being Messrs. MacRae, McLeish, Molson, Sparks and Sinclair. The Board has determined that Mr. Jonathan Goodman is not independent because he is the Executive Chairman of the Company.

The Board has established procedures to enable it to function independently of management and to facilitate open and candid discussions among the independent directors. The Board holds *in camera* independent director meetings following scheduled Board meetings. In 2017, the Board held four (4) *in camera* independent director meetings. In addition to the above-noted independence measures, all committees of the Board are comprised entirely of independent directors and independent directors engage in informal discussions outside of regularly scheduled Board meetings.

Succession Planning

The Board regards management succession as an ongoing activity to be reviewed by the Board, with input from management, as appropriate.

Diversity

While the Board encourages diversity and gender equality, it does not support the adoption of quotas or targets regarding gender representation on the Board or in executive officer positions. The Company is committed to maintaining a robust campaign to identify and recruit the best qualified candidates whose appointments will be made based on merit, in the context of skills, experience, independence, and knowledge. The Company values diversity and believes that diversity enhances both the quality and effectiveness of the Company's performance and is an important aspect of effective corporate governance.

With respect to executive appointments, the Company recruits, manages and promotes on the basis of an individual's competence, qualification, experience and performance. The Company currently has no female directors, but as noted above, is actively engaged in a process to improve gender representation

at the board level. Three of the officers of the Company are female, representing one third of the officers of the Company.

Retirement Policy and Term Limits

The Board believes that mandatory retirement and term limits may result in the loss of effective directors with deep knowledge of the Company. Accordingly, determination of a director's continued fitness for service as a member of the Board is assessed on an ongoing basis and through the implementation of Board and individual director assessments. In respect of 2017, the Chairman of the Corporate Governance Committee administered a director self-evaluation process in order to review the composition and skill set of the members of the Board. The results of such evaluation were reviewed by the Corporate Governance Committee and presented and discussed by the full Board.

Role of the Executive Chairman of the Board, Lead Director and the Chief Executive Officer

While the Board has not adopted a written position description for the Executive Chairman of the Board, the Lead Director or for the Chief Executive Officer of the Company, the roles of each are well established. The responsibilities of Mr. Jonathan Goodman, the Chairman of the Board, include the efficient organization and operation of the Board. The Executive Chairman of the Board is also responsible for ensuring effective communication between the Board and management and that the Board effectively carries out its mandate. The Lead Director of the Board, as an independent director, provides leadership to the Board during *in camera* meetings, and otherwise where it may be inappropriate for the Executive Chairman, as the most senior representative of management of the Company, to discharge these responsibilities.

The corporate objectives for which the Chief Executive Officer is responsible are determined by strategic and financial plans that are approved by the Board.

Compensation of Chief Executive Officer

The Compensation Committee, when reviewing the compensation of the Chief Executive Officer, makes an overall assessment of the performance of the Chief Executive Officer in directing the Company in the execution of its strategic plan and corporate objectives, reviews the compensation of the Chief Executive Officer against the achievement of such objectives as well as against the compensation paid to other chief executive officers in the asset management industry, and recommends to the Board the approval of the Chief Executive Officer's compensation package. See "*Annual Meeting Matters – Executive Compensation – Compensation Discussion and Analysis*" in the Management Proxy Circular for further information relating to the compensation of the Chief Executive Officer.

Disclosure and Insider Trading Policy

The Board has approved a disclosure policy (the "Disclosure Policy") that is designed to formalize the Company's policies and procedures relating to the dissemination of material information. The Disclosure Policy designates certain employees as authorized spokespersons of the Company and establishes disclosure guidelines for determining whether information is material and how it is to be disclosed. The Disclosure Policy also includes procedures designed to avoid selective disclosure and to ensure that timely and accurate information is provided by the consolidated subsidiaries of the Company to senior management of the Company for inclusion in the Company's statutory disclosure documents. Disclosed information is released through mailings to shareholders, newswire services, the general media and the Company's website and/or SEDAR. The Board and, as applicable, the Audit Committee, approve the statutory disclosure documents prior to their distribution to shareholders.

Director Attendance

Board members are expected to attend all board meetings and meetings of committees of the Board on which they serve. Each current directors' attendance record during the 2017 financial year is disclosed under the heading "Annual Meeting Matters – Election of Directors – The Nominated Directors" in the Circular.

Compensation of Directors

The composition and responsibilities of the Compensation Committee, which recommends to the board the directors' compensation, is described more fully below. Further details on director compensation can be found under the heading "Annual Meeting Matters – Compensation of Directors" in the Circular.

Orientation and Continuing Education

The Company has adopted various practices with respect to the orientation and ongoing education of its directors. Directors of the Company are provided with a directors' information guide updated on a periodic basis which contains information about the Company and its affiliates, the Company's recent regulatory filings such as its annual information form and proxy material, the regulatory environment applicable to the Company and its subsidiaries, the reporting requirements of the directors of the Company, information with respect to the committees of the Board and the written mandates of each such committee and certain policies and procedures of the Board. Directors of the Company are kept informed of best practices with respect to the role of the Board and of emerging trends that are relevant to their roles as directors. The Company may hold Board retreats which assist with the orientation of new Board members, as necessary, and provide Board members with an opportunity to interact with, and gain exposure to, the executive management team. The Company may also make available to its directors, at the Company's expense, certain third-party professional development courses to further enhance the education of the Company's directors. In the event that a new director is elected or appointed to the Board, he or she will be given the opportunity to meet with senior management and other directors of the Company in order to become familiar with the business and activities of the Company and his or her responsibilities as a director of the Company.

Ethical Business Conduct

The Company is committed to conducting its business in compliance with all applicable laws and regulations and in accordance with the highest standard of ethical principles.

The Board has not adopted a written code of business conduct and ethics, however, in addition to the relevant provisions of the *Business Corporations Act* (Ontario) applicable to directors of the Company, directors are required to disclose all actual or potential conflicts of interest. Also, directors of the Company are required to recuse themselves from any discussion or decision on any matter in which the director is precluded from voting as a result of a conflict of interest. The Board and the Company promote a "tone at the top" culture intended to instil ethics, openness, honesty and accountability throughout the organization.

The Company permits the Board, any committee thereof, and any individual director to engage independent external advisors at the expense of the Company when necessary.

Audit Committee

Current members: Messrs. Sparks (Chairman), Sinclair and MacRae

The Audit Committee is comprised of three independent directors and is mandated to assist the Board in fulfilling applicable public company obligations respecting audit committees and its oversight responsibilities with respect to financial reporting. Each of the members of the Audit Committee is financially literate within the meaning of NI 52-110. An individual is financially literate if he or she has the ability to read and understand a set of financial statements that present a breadth and level of complexity of accounting issues that are generally comparable to the breadth and complexity of the issues that can

reasonably be expected to be raised by the Company's financial statements. The Audit Committee is responsible for overseeing, among other matters, the work of the Company's external auditor, the integrity of the Company's financial statements and financial reporting process, the qualifications and independence of the external auditor and the work of the Company's financial management and external auditor in these areas. The Audit Committee reviews and recommends to the Board for approval, the Company's annual and interim consolidated financial statements and related management's discussion and analysis and selected disclosure documents, including information pertaining to the Audit Committee contained in the Company's annual information form and any other financial information required by regulatory authorities, in each case, before they are released to the public or filed with the appropriate regulators. The Audit Committee reviews its charter at least annually and recommends changes to the Board with respect to its charter, as necessary.

Through the Audit Committee, the directors also monitor the principal financial risks and the implementation of the Company's risk management systems. Such principal risks and the implementation of systems to manage these risks are disclosed in the 2018 Annual Information Form and in the Company's management's discussion and analysis for the year ended December 31, 2017. In addition, in accordance with NI 52-110, the Audit Committee ensures that there are procedures in place for the receipt, retention and treatment of complaints received by the Company regarding accounting, internal accounting controls or auditing matters and the confidential, anonymous submission by employees of concerns regarding questionable accounting or auditing matters. In this regard, the Company has established a Whistleblower Policy outlining such confidential reporting process.

For additional information about the Audit Committee, see the section "*Audit Committee*" of the Annual Information Form for the year ended December 31, 2017 available on SEDAR at www.sedar.com.

Corporate Governance and Nominating Committee

Current members: Messrs. Molson (Chairman), Sinclair and McLeish

The Corporate Governance and Nominating Committee is comprised of three members, each of whom is an independent director. The Corporate Governance and Nominating Committee is responsible for developing the Company's approach to corporate governance issues and is charged with enhancing the Company's governance through an ongoing assessment of the Company's approach to corporate governance. The Corporate Governance and Nominating Committee also coordinates an annual evaluation of the Board, identifies individuals qualified to become Board members and recommends such individuals to the Board for nomination for election to the Board in consultation with the Executive Chairman of the Company.

The mandate of the Corporate Governance and Nominating Committee includes reviewing the size and overall composition of the Board with a view to assisting the Board in determining whether it is appropriate to undertake a program to increase or decrease the number of directors of the Company, reviewing proposed new nominees to the Board and reviewing and assessing, on a periodic basis, the performance and contribution of the directors of the Company. Typically, directors of the Company complete self-evaluation, corporate governance evaluation and assessment of Board performance evaluation forms in this regard.

In respect of 2017, the Corporate Governance and Nominating Committee conducted a survey of the directors of the Company with respect to their views on the effectiveness of the Board, each committee of the Board and its Chairman and provided similar evaluation forms to members of the Audit Committee and Compensation Committee. The results of these assessments are used by the Board and its committees to evaluate past performance and identify areas for continued improvement. In addition, the Corporate Governance and Nominating Committee conducted the annual review of its mandate and the mandates of the Compensation Committee and Audit Committee and recommended their approval to the Board without modification, reviewed and approved the corporate governance disclosure contained in this Appendix "A"; and reviewed and confirmed the independence of Board members.

Compensation Committee

Current members: Messrs. McLeish (Chairman), Molson and Sinclair.

The Compensation Committee is comprised of three members, each of whom is an independent director. The Compensation Committee is charged with overseeing the administration of the Company's equity compensation plans, discharging the Board's responsibilities relating to the compensation of certain of the Company's executives, reviewing and making recommendations on director compensation, and preparing the Company's report on executive compensation, as required by applicable securities laws.

As part of its oversight of the implementation of the Company's compensation plans, the Compensation Committee reviews and makes recommendations to the Board with respect to the adoption of, or amendments to, the incentive compensation and equity compensation plans of the Company. The Compensation Committee also approves the compensation for certain senior executives and makes recommendations to the Board respecting approval of the Chief Executive Officer's compensation package. In setting compensation, the Compensation Committee considers all factors it deems relevant, including individual performance, the Company's performance and relative shareholder return, the value of similar incentive awards to those with similar responsibilities at comparable companies and the awards given by the Company in prior years. In addition, the Compensation Committee reviews the adequacy of the compensation of directors of the Company, including the Chairman of each of the committees of the Board, to ensure that their compensation adequately reflects the responsibilities and risks involved in being an effective director of the Company.

The Compensation Committee conducts an annual review of its mandate, and recommends changes to the Board with respect to such mandate, as necessary.

In fulfilling its responsibilities, the Compensation Committee has the authority to retain a compensation consultant for assistance, if required, in the evaluation of employee, officer and director compensation.

During 2017, the Compensation Committee reviewed its mandate and recommended its approval to the Board without modification, assessed its performance and that of each of its members, and reviewed and approved the disclosure relating to compensation contained in the Company's management proxy circular for the year ended 2016, including the approval of the disclosure related to compensation discussion and analysis.

In addition, in 2018 the Compensation Committee reviewed its mandate and recommended its approval to the Board without modification, assessed its performance and that of each of its members, made recommendations to the Board in respect of compensation awards for 2017, and reviewed and approved the disclosure relating to compensation contained in the Circular, including the approval of the disclosure contained in the section entitled "*Executive Compensation*".